



# Public Transport Improvement and Integration with Non-Motorized Transport

Manfred Breithaupt

Urban Transport Advisor

# What are the options for making cities more liveable?

## Paradigm shift

Achieving greater sustainability in transport **means...**

... investing in schemes and initiatives that **improve accessibility** and developing more **liveable** cities based on non-motorized transport and public transport (and especially its integration).



# Why focus on **liveable**, sustainable, resilient, compact and attractive cities?



- A **liveable** city is a city that provides a **high quality of life** for its citizens
- This requires:
  - **Economic strength**
  - **Social balance**
  - **Ecological viability**
- All these elements are interdependent



London



Brussels



Vienna



## What influences Liveability?

### Direct transport related factors:

- Infrastructure
- Accessibility
- Quality of architecture
- Urban design
- Public Transportation
- Public places
- ...etc.

### Other factors:

- Political and social environment (Safety/Crime)
- Socio-cultural environment
- Medical and health considerations
- Schools and education
- Recreation
- Availability of goods/services
- Economic environment (banking services)
- Housing
- Natural environment

# Livable Cities & Urban Life



## Rankings of Quality of Living

### Mercer Quality of Living Survey 2018 – Top 10 (worldwide):

- Vienna, Austria (*1st*)
- Zurich, Switzerland (*2nd*)
- Auckland, New Zealand (*3rd*)
- Munich, Germany (*3th*)
- Vancouver, Canada (*5th*)
- Düsseldorf, Germany (*6th*)
- Frankfurt, Germany (*7th*)
- Geneva, Switzerland (*8th*)
- Copenhagen, Denmark (*9th*)
- Basel, Switzerland and Sydney, Australia (*10th*)



Vienna



Zurich



Munich

# Livable Cities & Urban Life



## Locational factors



Source: European Cities Monitor 2011,  
Cushman Wakefield

## Six key factors for deciding where to locate a business

% of businesses who consider this to be an 'absolutely essential' location factor

# ..and what is their success story?



## Examples: Vienna (#1 Quality of living Index) Public Transport and NMT

(PT and NMT not for poorer cities, but smart solutions, promoting growth and attractiveness. Proven to be a success factor for high income and successful cities)

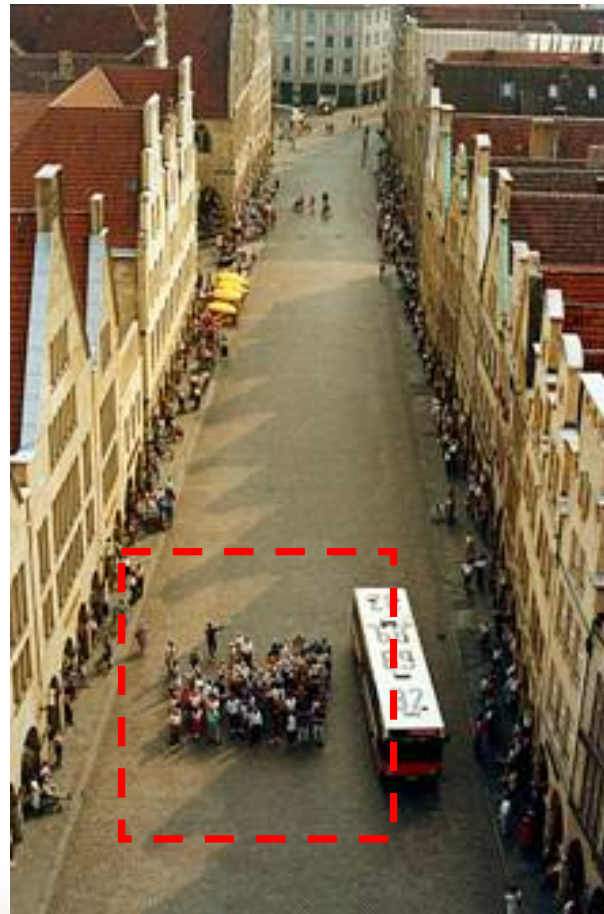
- Integrated Transport Policy: PT, NMT and IMT
- Modal Share of PT 36%
- **More than 2/3 of journeys are done by PT and NMT (which is the case for all so called livable cities such as Zurich, Munich, Berlin, London.....). Which is Sustainable Urban Transport or Active Transport.**
- Vienna top ranked in quality of living surveys conducted by the British consultancy firm Mercer



# Tackling the Problem



Traditional focus was given to road design: More infrastructure for cars, more space for motorized vehicles, unsustainable focus: **Question is, how to use the always limited road space best**







We are not exactly talking about this .....



Picture: Paul Starkey

**Schoolbus**



Different PT systems in Berlin

# PT in developing cities means often



- Dirty, overcrowded buses- “poor man’s mode”
- Mix of modes
- often >50% trips; <5% vehicle share
- **Ad hoc planning**
- No priority on roads



- Often high tax burden (much more than cars)
- **No quality monitoring**

All traffic concentrates on few arterial roads..



## Dhaka current situation



# Unattractive public transport systems



- Insufficient cooperation between public transport operators
- Each change of mode normally requires the purchase of another ticket
- No uniform service level standards among modes and operators





## The reality in most cities:

- Public transport is underdeveloped, not attractive enough for customers (often 2-4 tickets are required to get to work per direction)
- There often exist stand alone systems (Bangkok, Manila, Kuala Lumpur....) without proper physical, time table- and fare-integration
- Fares are collected at vehicles (causing slower services)
- Urban transport responsibilities are often fragmented between various ministries, provincial and municipal level



## Looking ahead:

**Public transport integration is continues to be the challenge during coming years to considerably increase attractiveness of PT!**



# What do citizens want?

- ✓ Convenience
- ✓ Easy Access
- ✓ Comfort
- ✓ Frequent Service
- ✓ Rapid journey
- ✓ Safety & Security
- ✓ Customer Service
- ✓ Affordability
- ✓ Have a network



**Public Transport  
should be  
designed around  
the customer and  
not around a  
technology**

# Conventional Public Transport Planning Approach

## Step 1. Choose technology



Technology chosen due  
to manufacturer  
lobbying efforts



Design chosen to  
please existing  
operators

Technology chosen  
to help property  
developer

## Step 2. Fit city to the technology



Reduce size of  
network due to  
financing limitations

Charge higher fares  
in attempt to pay for  
expensive system

Operate infrequent  
services to reduce  
operating losses

Require large  
subsidies for lifetime  
of system's operation

## Step 3. Force customer to adapt to technology

Extensive marketing campaign to  
convince customers that system is  
in their interest



# The innovative and successful approach

**Step 1.  
Design a  
system from  
customer's  
perspective**

Rapid travel  
time

Few transfers

Frequent  
service

Short walk to  
station from  
home / office



Safe vehicle  
operation

Secure  
environment

Comfortable and  
clean system

Friendly and  
helpful staff

Full network of  
destinations

Low fare cost

**Step 2.  
Evaluate  
customer-  
driven  
options from  
municipality  
perspective**

Low  
infrastructure  
costs

Traffic reduction  
benefits

Environmental  
benefits



Economic /  
employment  
benefits

Social equity  
benefits

City image

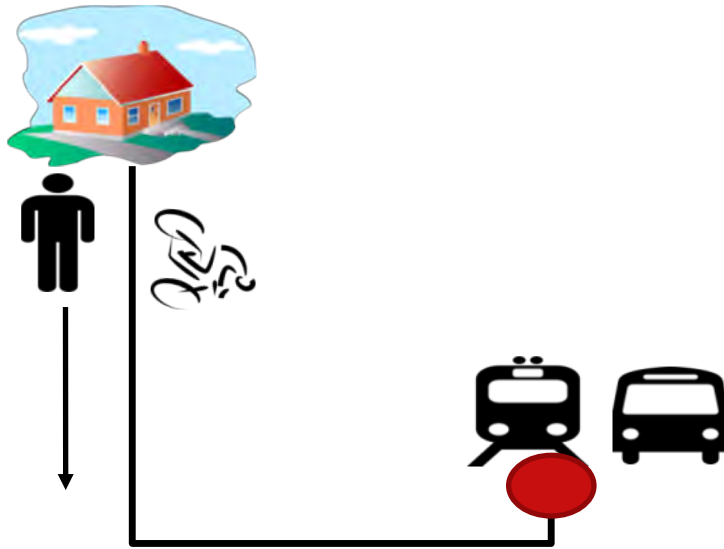
**Step 3.  
Decision**

Technology decision based on customer  
needs and municipality requirements



# Checklist for efficient public transport planning

# Accessibility- Options



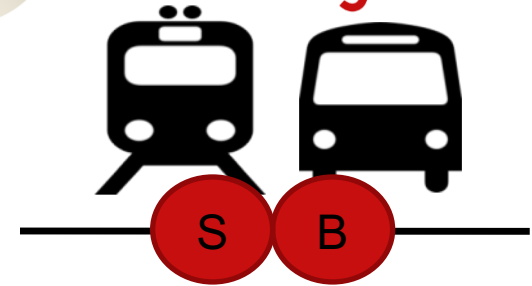
- How to reach the PT station?
  - Walk, bike or drive
  - How good is the path?



# Station Design



**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



- Passenger friendly designs?
  - Clear signage, disabled friendly
  - Better interchanges
  - Public amenities



# Vehicle and infrastructure design



- Comfortable
- Capacity
- Attractive



Source: Carlos F. Pardo

Which  
one to  
select?



Source: Carlos F. Pardo

# Public Transport priority



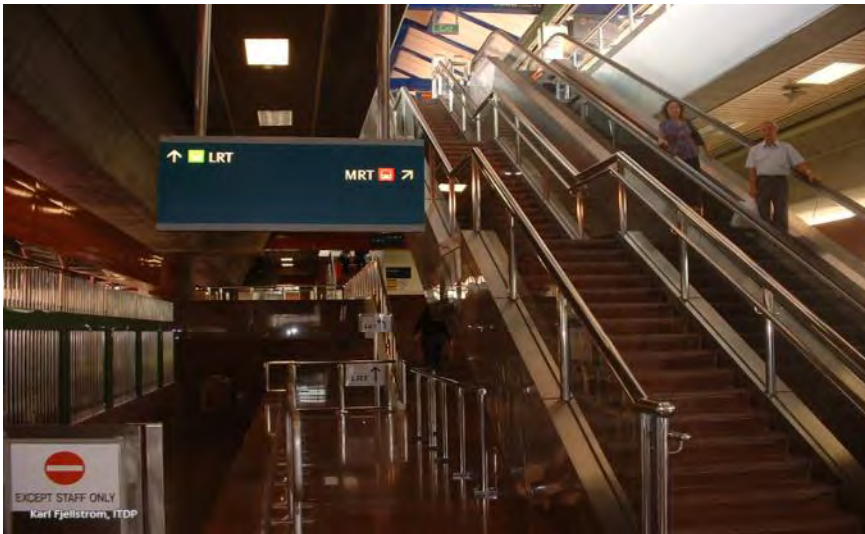
- Is PT prioritized over other modes?



# Modal Integration



- Can an individual take his/her bicycle? Is it easy to walk? Should he/she can drive to the station?



# Professionalism



**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



- Are the stations and the fleet clean?
- Do the drivers have good road etiquettes?
- Continuous quality control





# Network coverage



- Can I reach the CBD, shopping district, my home?



# Frequency, Reliability



- How soon can I get at the next train, bus, tram?



# Fare Integration

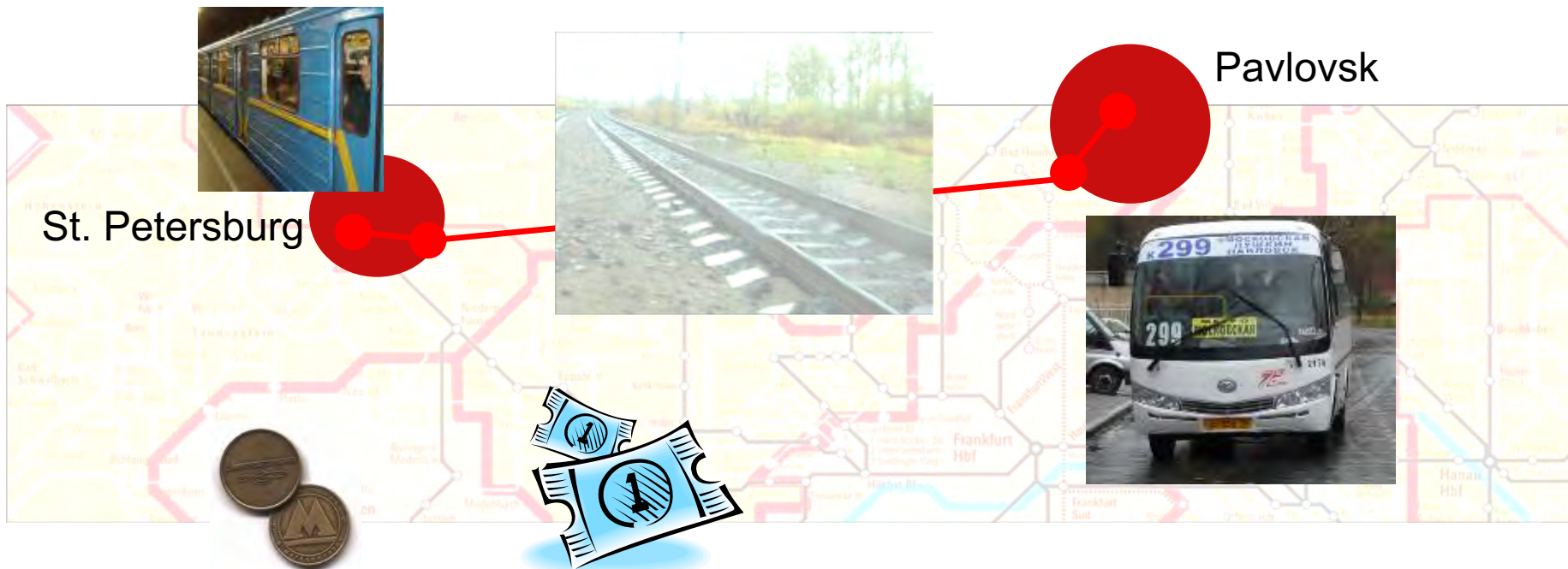


How not to do...

- How many times one should buy a ticket?
- Where one should buy the ticket?
- Who are the operators?

an example

Approx 35 km



Metro: 17 Rubles

Train: 43 Rubles

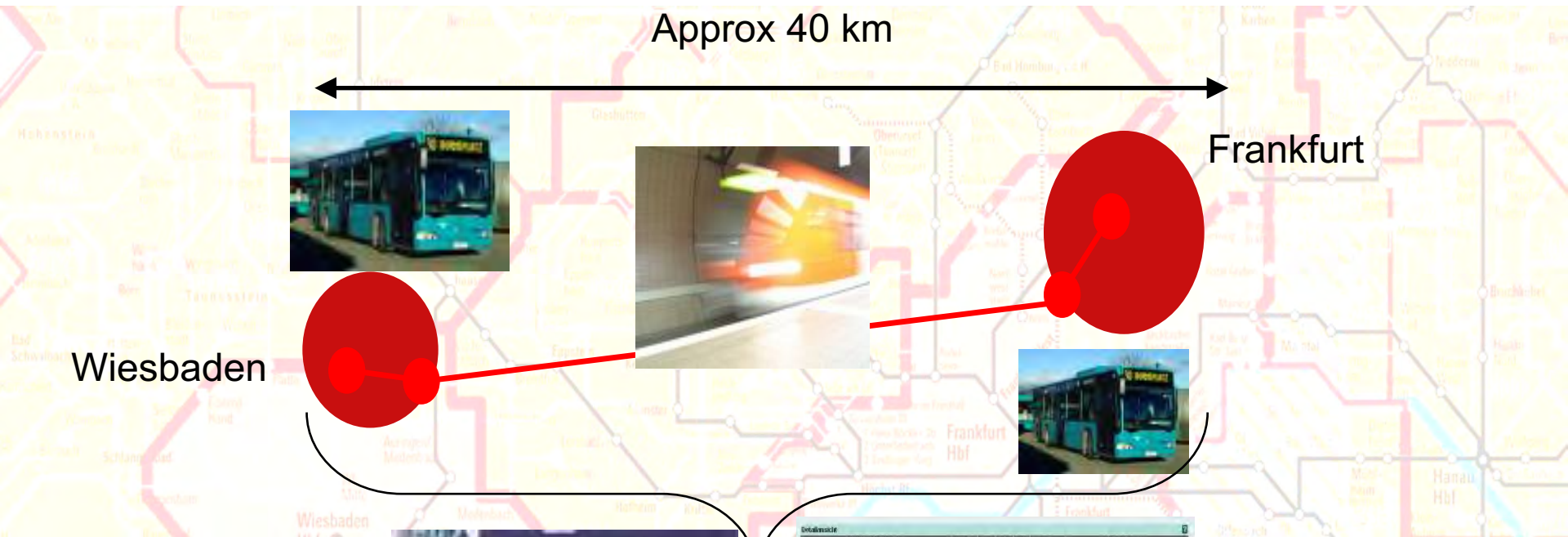
Minibus: 13 Rubles

= 73 Rubles

# Fare Integration...(contd)

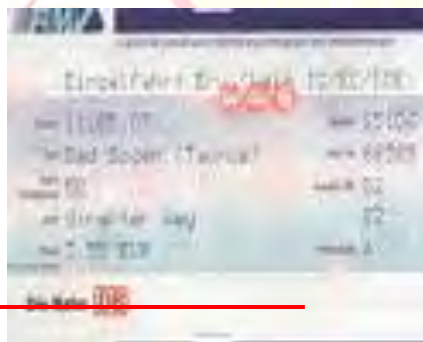


How to do...an example



1 fare / 1 ticket

6.75 Euro



+

Ortskategorie	Ortsname/Modulname	Datum	Lin	Ab	Class	Art	Stationsfolge
Frankfurt (Main) Odenwald-Rheinbrunn Straße		25.11.08		12:23		Bus 37	Hauptbus-Platzung Frankfurt (Main) Hauptbahnhof 12 alternative Abfahrten (mit Modultabus, ab 2-15 Minuten) * Spätere Abfahrt
Frankfurt (Main) Hauptbahnhof				12:30			* Spätere Abfahrt
Frankfurt (Main) Hauptbahnhof						7 Min	
Frankfurt (Main) Hauptbahnhof				12:42	103	S 1	S-Bahn Richtung Wiesbaden Hauptbahnhof Fahrerlaubnis abgefragungspflichtig Fahrerregelung ohne Einzelfahrer Anmeldung 01935-5120127, 7*4*3Min aus dem Fahrgast-Wartebereich abweichend, Kfzregelung
Wiesbaden-Bereich Bahnhof Wiesbaden Ost				12:18	1		12 alternative Anfahrtsstellen ab 6-15 Minuten * Spätere Abfahrt * Frühere Abfahrt
Wiesbaden-Bereich Bahnhof Wiesbaden Ost				12:23		Bus 39	Niederflur-Richtung Wiesbaden-Düdelheim D 11 S-Bahn-Stationen 12 alternative Anfahrtsstellen ab 6-15 Minuten * Spätere Abfahrt
Wiesbaden-Bereich Grünberg-Eich-Olmshausen-Str				12:32			

Integrated timetable



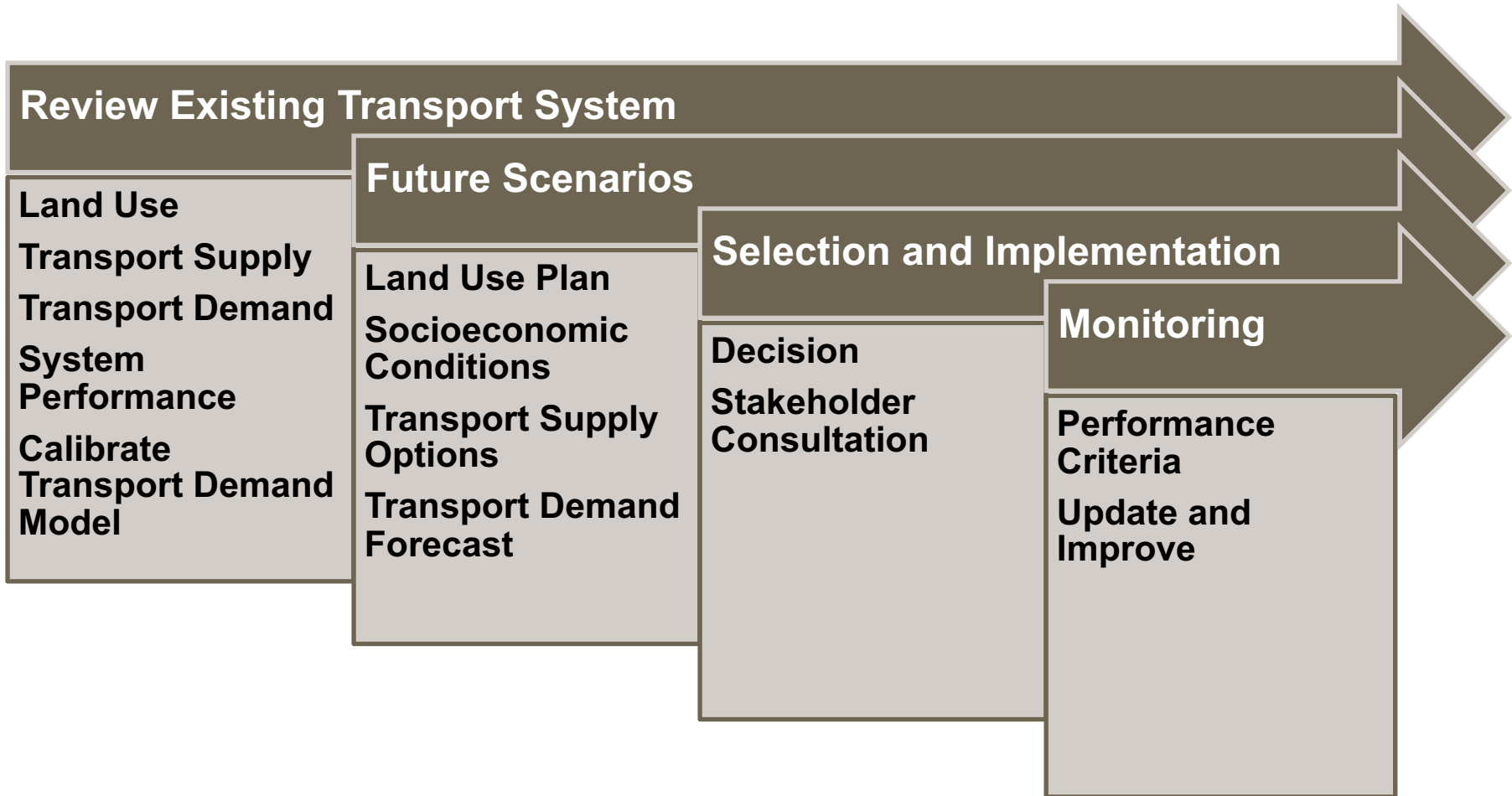
**Before heading for a new MRT System, the existing bus system, which will also in future be the backbone of any PT System, needs to be improved through...**

- bus route planning and optimization (at present often many overlapping routes, outdated routes,.....)
- appropriate regulatory framework
- improvement of bus operations
- monitoring and quality insurance system



# Available options in **Mass Transit**

# Comprehensive Mobility Plan



# Dont forget this...Common deviation between planning and implementation



	<b>Actual/ Estimated (Average)</b>
<b>Cost</b>	<b>1.91</b>
<b>Passenger Demand</b>	<b>0.52</b>

Bent Flyvbjerg, "Cost Overruns and Demand Shortfalls in Urban Rail and Other Infrastructure," Transportation Planning and Technology, vol. 30, no. 1, February 2007, pp. 9-30.

DOI: 10.1080/03081060701207938

Link to published article: <http://www.tandfonline.com/doi/full/10.1080/03081060701207938>

12 urban rail transit projects with information before and after



# Different Mass Rapid Transit Modes available

**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



Lloyd Wright

**Heavy urban rail**



Lloyd Wright

**Monorail**



**Underground metro**



Lloyd Wright

**Light rail, tram**



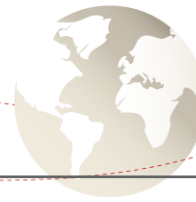
Lloyd Wright

**BRT**



**Personal rapid transit**

# 182 Cities with Metro

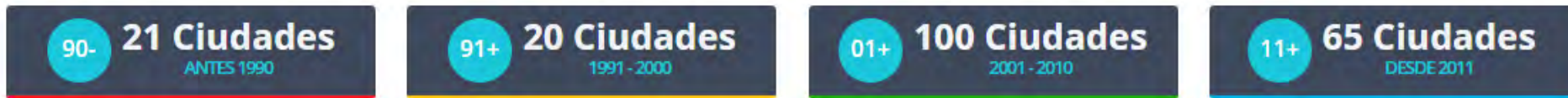


10,435 km, 112 million passengers per day

# 220 BRT AND BUS CORRIDOR SYSTEMS



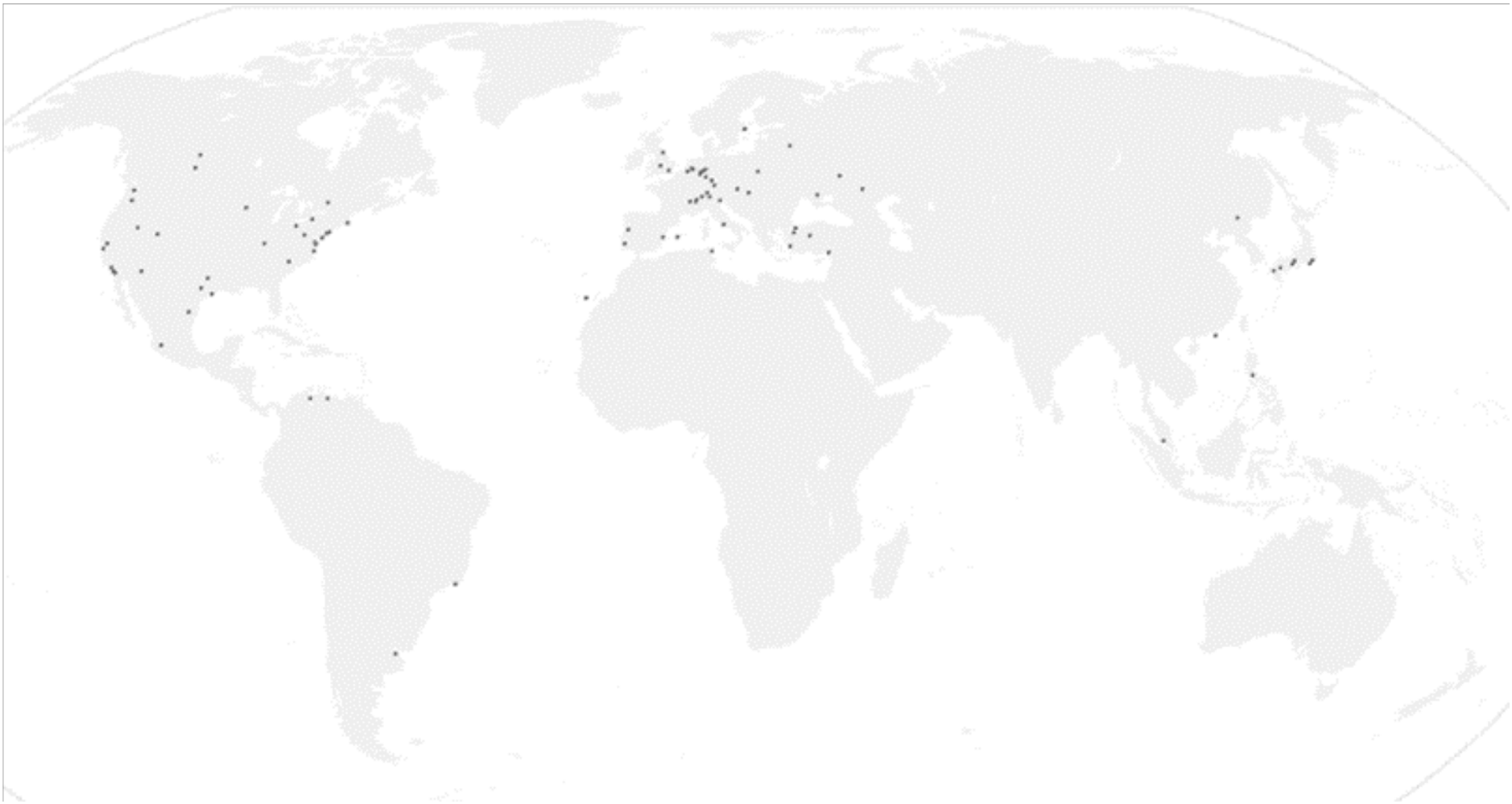
brtdata.org/panorama/evolution



# 400 Light rail transit and tram systems



**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



# Selection Criteria for MRTs



- Construction, maintenance and operating costs
- Right-of-way availability
- Environmental impact
- Journey time
- Safety
- Comfort
- Flexibility
- Reliability
- Fare
- Technical sophistication
- Implementation complexities
- Image





- Before going into more details on MRT planning and selection let me ask how many of you are involved in such questions?

Component	Metro	LRT	BRT
Infrastructure	Rail Tracks	Rail Tracks	Roadway
Type of Right of Way	Underground/ Elevated/ At-grade	Usually At-grade – some applications Elevated or Underground (tunnel)	Usually At-grade – some applications Elevated or Underground (tunnel)
Segregation From the Rest of the Traffic	Total Segregation (no interference)	Usually Longitudinal Segregation (at grade intersections) – some applications with full segregation	Usually Longitudinal Segregation (at grade intersections) – some applications with full segregation
Type of Vehicles	Trains (multi-car)	Trains (two-three cars) or single cars	Buses

Component	Metro	ERT	BRT
Stations	Level boarding	Level boarding or stairs	Level boarding (few with stairs)
Payment Collection	Off-board	Usually off-board	Off-board
Information Technology Systems	Signalling, control, user information, advanced ticketing (magnetic/electronic cards)		
Service Plan	Simple; trains stopping at every station; few applications with express services or short loops	Simple; trains stopping at every station between terminals	From simple to very complex; combined services to multiple lines; express, local – some combined with direct services outside the corridor
User Information	Very clear signage, static maps and		dynamic systems
Image	Modern and	attractive	Advanced as compared with standard buses

Sources: UNHabitat (2013) from Fouracre, et al. (2003), Vuchic (2007), Diaz and Hinnebaugh (2007)



# Mass Transit Project Plan



Project  
Preparation

Operational  
Design

Physical  
Design

Integration

Business Plan

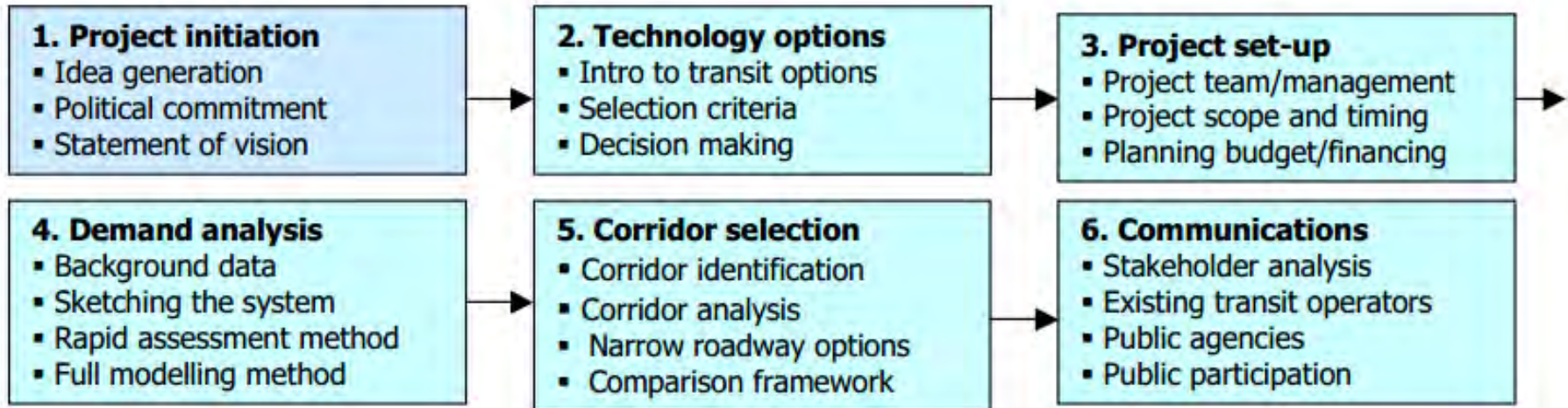
Implementation

<http://www.itdp.org/microsites/bus-rapid-transit-planning-guide/>

# Mass Transit Project Plan



## I. Project preparation

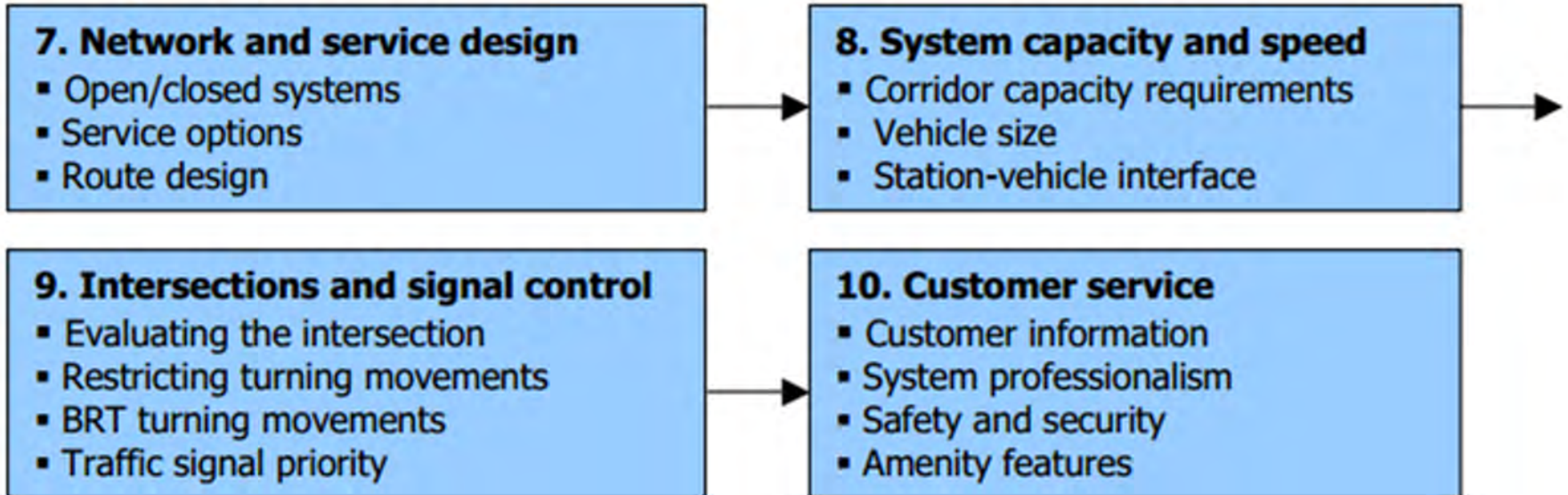


<http://www.itdp.org/microsites/bus-rapid-transit-planning-guide/>

# Mass Transit Project Plan



## II. Operational design



<http://www.itdp.org/microsites/bus-rapid-transit-planning-guide/>

# Mass Transit Project Plan



## III. Physical design

### 11. Infrastructure

- Runways
- Stations
- Terminals and depots
- Infrastructure costing

### 12. Technology

- Vehicle technology
- Fare collection
- ITS

## IV. Integration

### 13. Modal integration

- Pedestrians
- Bicycles
- Taxis, etc.

### 14. TDM and land-use

- Car restriction measures
- Land use planning

<http://www.itdp.org/microsites/bus-rapid-transit-planning-guide/>

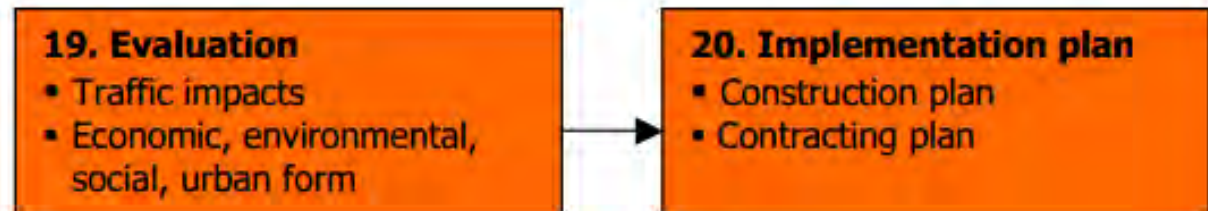
# Mass Transit Project Plan



## V. Business plan



## VI. Implementation



<http://www.itdp.org/microsites/bus-rapid-transit-planning-guide/>

# Commuter Rail Systems



- Heavy rail system, sometimes called suburban rail
- Serve lower-density areas, typically by connecting suburbs to the city centre
- High average speeds
- Often only serving one station in each village and town
- Operation at a lower frequency than Metros
- Scheduled services (i.e. trains run at specific times rather than at specific intervals)
- More seating and less standing room
- Often sharing track or right-of-way with intercity or freight trains.

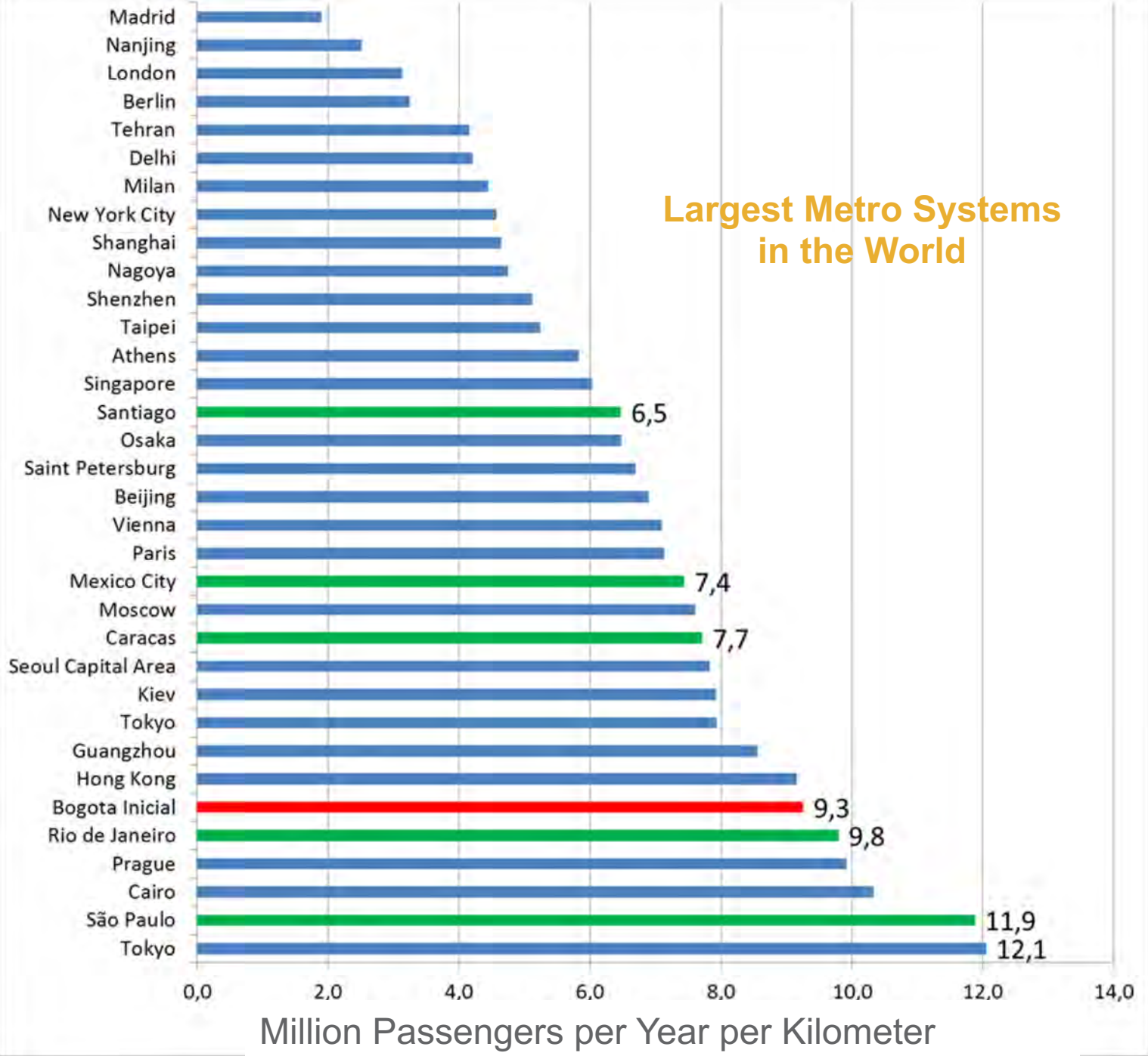
# Metro Systems



- As well: subway or heavy rail transit
- Serves high density urban areas
- High frequencies
- High carrying capacities
- Grade-separated
- Also commonly applied to elevated heavy rail systems.
- Distinction between heavy and light Metro







Million Passengers per Year per Kilometer

# Light Rail Transit (LRT)



- Metropolitan electric railway system
- Variable frequencies, capacities and speed
- Operates in mixed traffic as well as grade separated
- At ground level, aerial structures, in subways, or in streets
- Board and discharge passengers at track or car floor level.



# Tramways



- **Serve urban high density areas**
- **Often operate without an exclusive right-of-way, in mixed traffic.**
- **Lower capacities**
- **High frequencies**



## Tramway in Frankfurt



Photo by Carlosfelipe Pardo

**BRT** combines infrastructure, equipment and operation to improve service quality



Centralized  
Control

Stations with  
Prepayment and  
Level Boarding

Distinctive Image

Large Buses  
Multiple Doors

Segregated  
Busways



# Characteristics of a “full” BRT



- ✓ Segregated, median bus ways + stations
- ✓ Pre-board fare collection and verification
- ✓ Restricted operator access
- ✓ Free transfers between corridors
- ✓ Modal and fare integration, user oriented
- ✓ Competitively bid concessions
- ✓ High frequency service and low station dwell times
- ✓ Level boarding and alighting
- ✓ Emissions reductions through newer fuel technologies

When comparing alternatives, there is no technological option that will outperform the others in every aspect...it will be a trade off

Characteristic	Priority lanes / only bus	Light rail/ street car	Heavy rail/ Metro	Bus Rapid Transit BRT
Required space	2-4 lanes existing roads	2-3 lanes existing roads	New road underground or elevated	2-4 lanes existing roads
Flexibility	High	Limited	Low	High
Impacts on traffic	Variable	Variable	Congestion reduction (?)	Variable
Integration with feeders	Easy	Difficult	Difficult	Easy
Level of service (frequency and occupancy)	Regular	Good	Very Good (dense corridor)	Good
Safety	Regular	Good	Very Good	Good
Emissions	High	Low	Low	High Medium
Reliability	Low	Low (bunching)	Good	Media
walk/transfers	Low	Medium	High	Medium

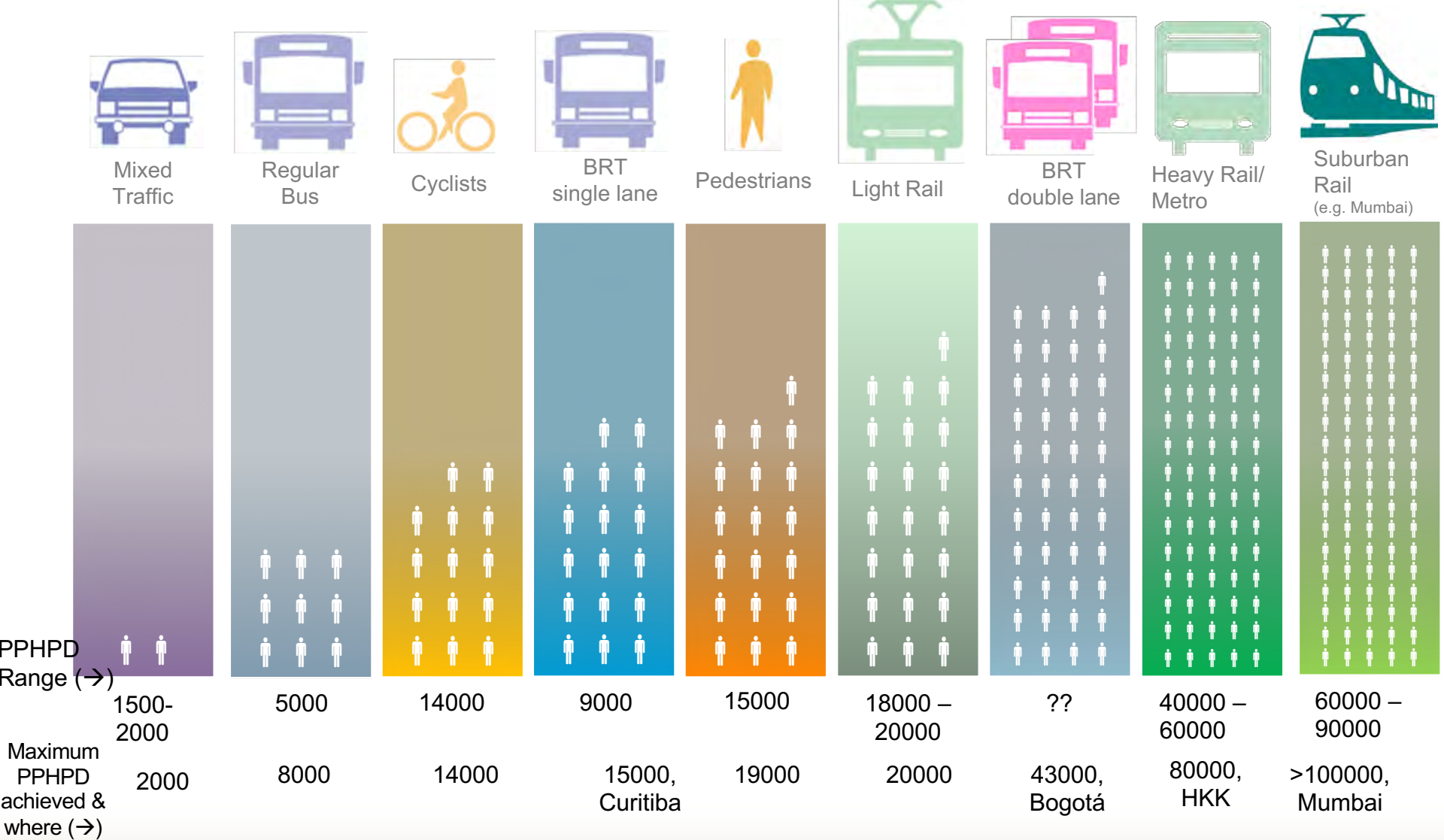
Sources: Adapted from D. Hidalgo , 2000, L. Wright and K. Fjellstrom, 2003, y V. Vuchic, 1992

# Choosing modes – Carrying Capacity

(people per hour on 3.5 m wide lane in the city – PPHPD [PAX/hour/direction])



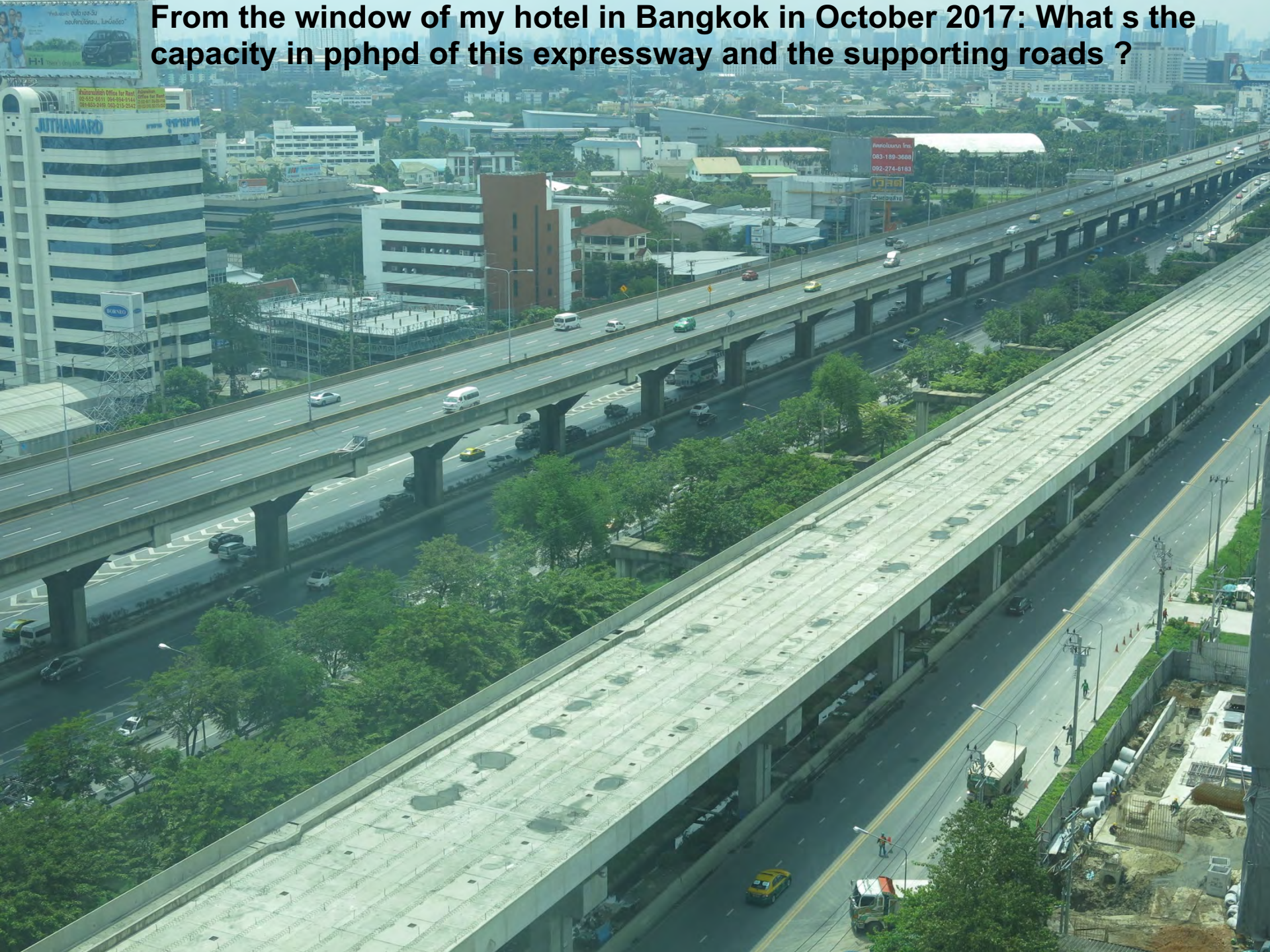
Source: Botma & Papendrecht, TU Delft 1991 and Manfred Breithaupt



Equivalency road width: In order to carry 20,000 automobile commuters PPHPD, a highway must be at least 18 lanes wide. (assumption 1.2 passengers per automobile)



From the window of my hotel in Bangkok in October 2017: What's the capacity in pphpd of this expressway and the supporting roads ?



# Time for construction



**Bus Rapid Transit**  
**< 18 months possible**  
i.e. within the term of a Mayor's period

**Metros**  
**> 5 years**



# Comparing the costs

**BRT**  
US\$ 0.5 – 15 million / km

**Tram**  
US\$ 10 – 25 million / km

**Light Rail Transit (LRT)**  
US\$ 15 – 40 million / km

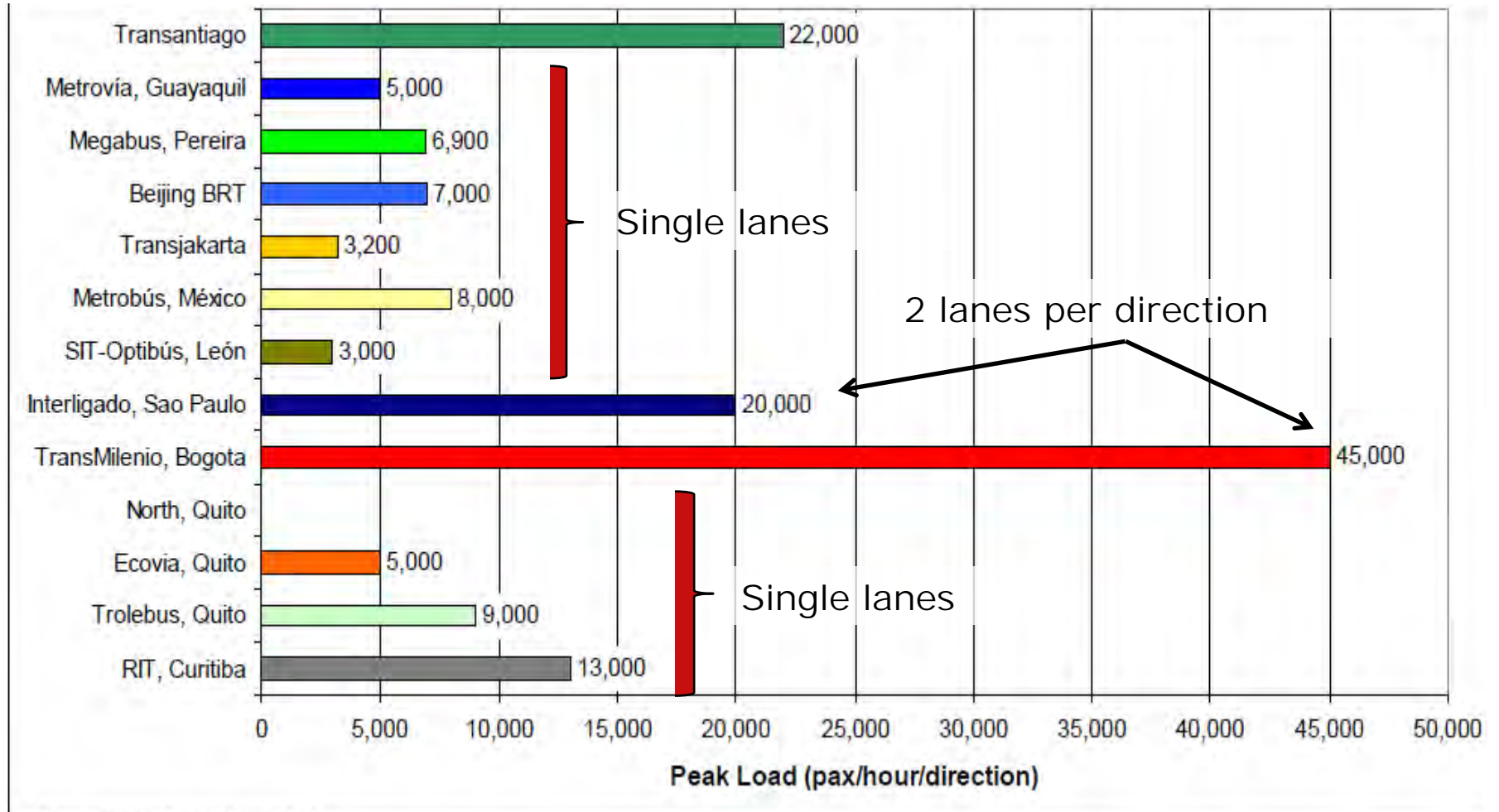
**Urban commuter rail**  
US\$ 25 – 60 million / km

**Elevated rail**  
US\$ 50 - 125 million / km

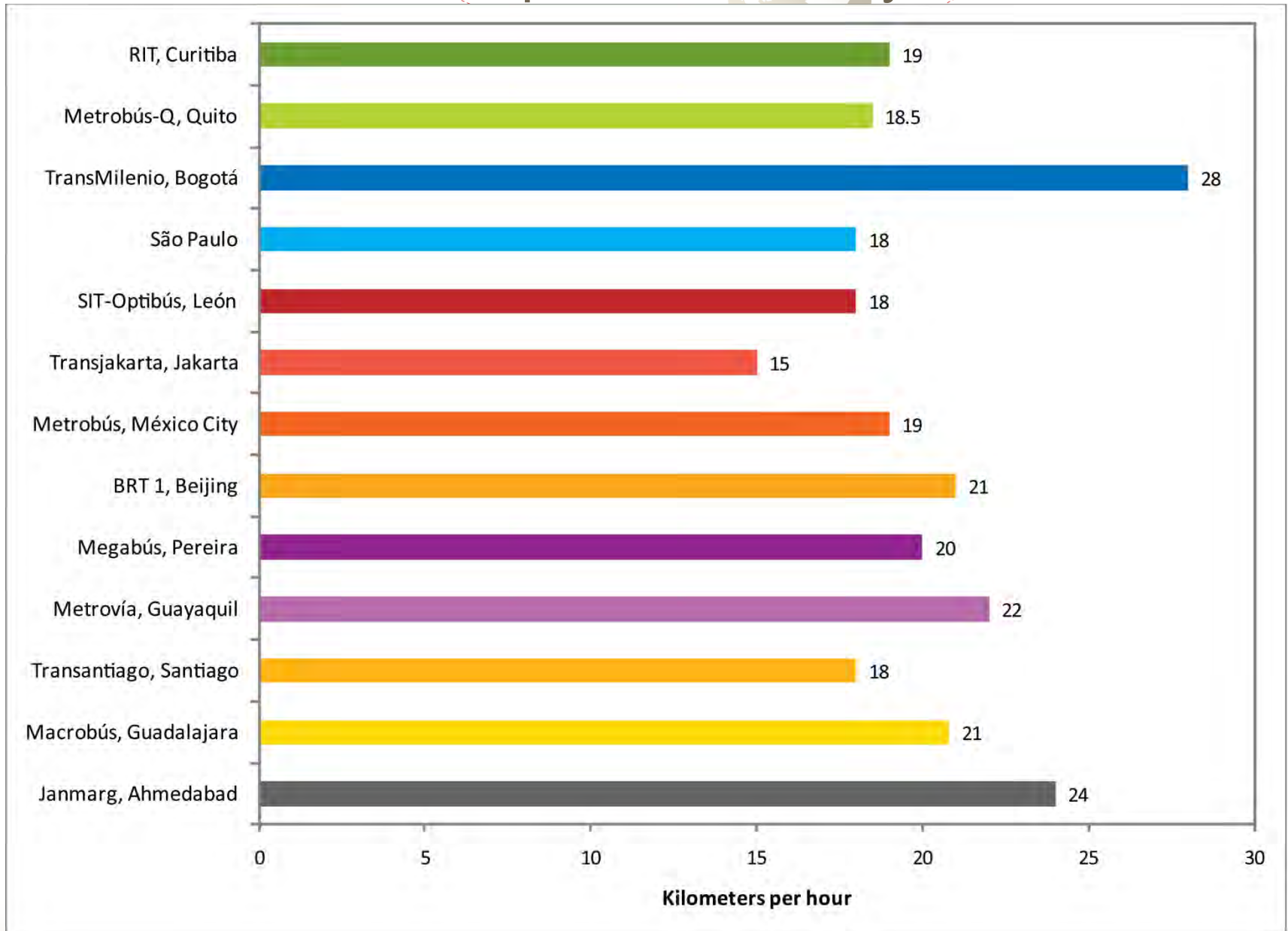
**Metro**  
US\$ 50 million – 300 million / km; at grade less  
(up to 50 million)



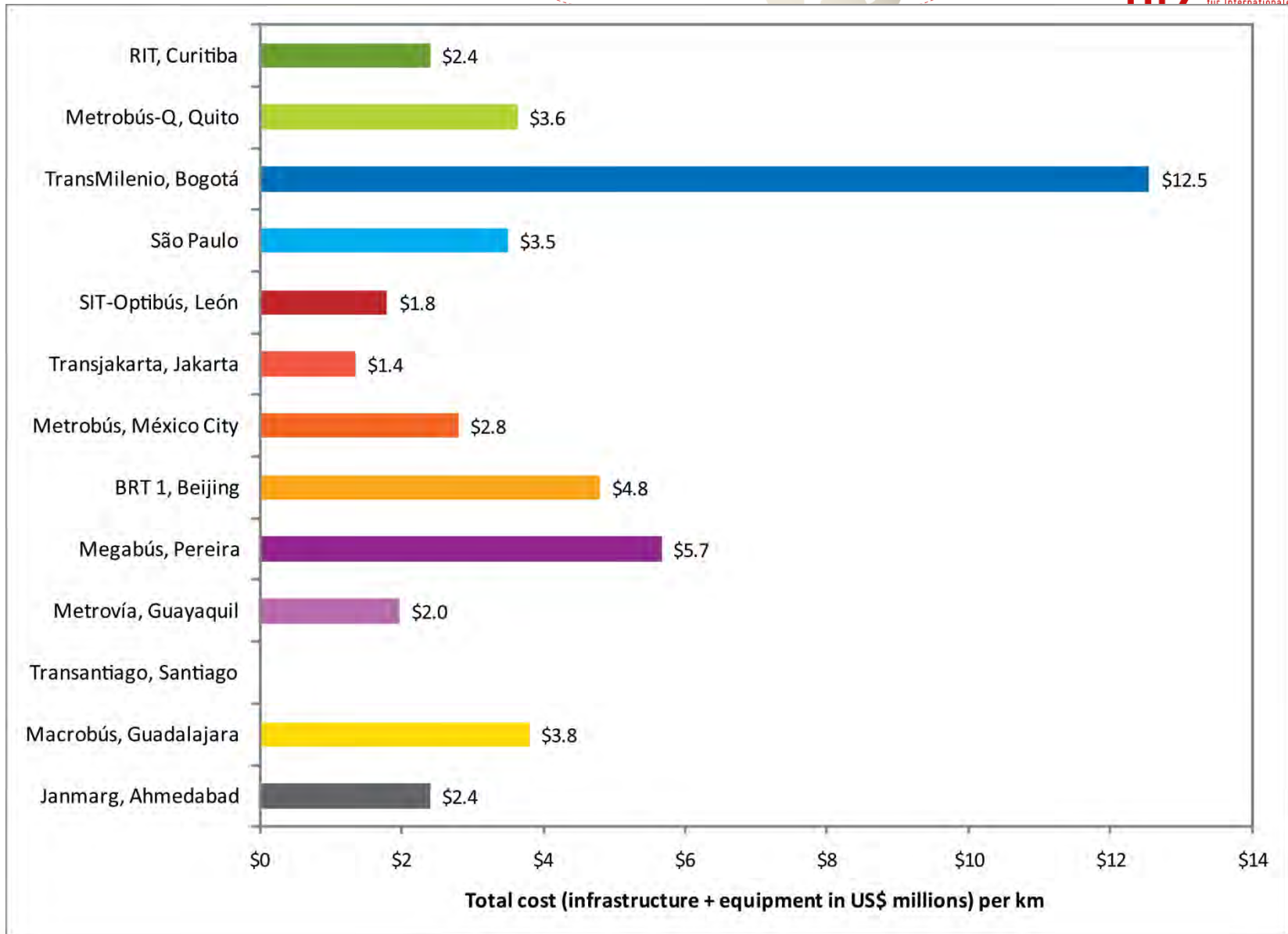
# Corridor capacity for BRT systems



# Commercial speed of BRT systems



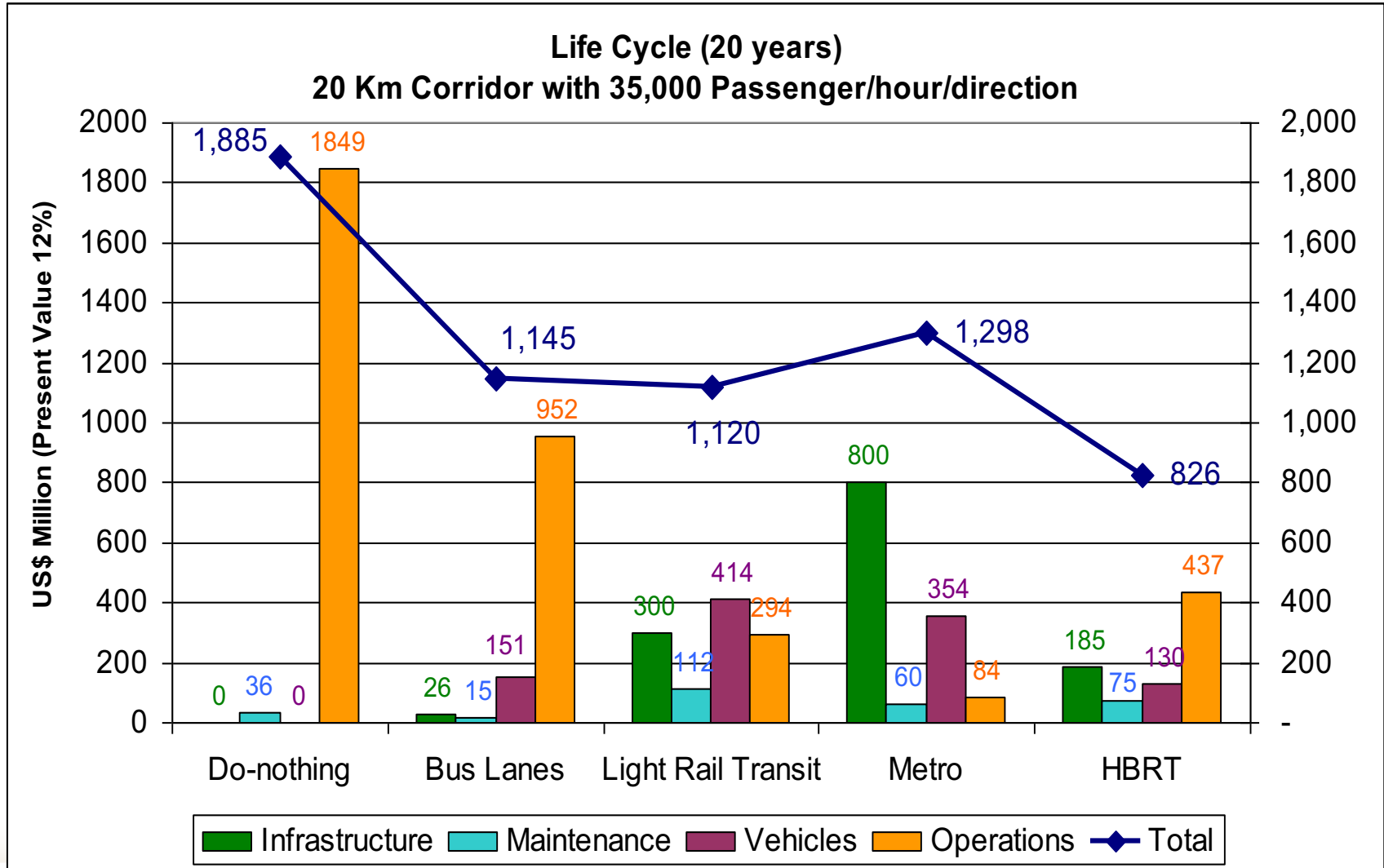
# Capital Costs of BRT s



# Bus Rapid Transit can result in smaller life cycle costs than rail alternatives



Slides developed originally by Dario Hidalgo



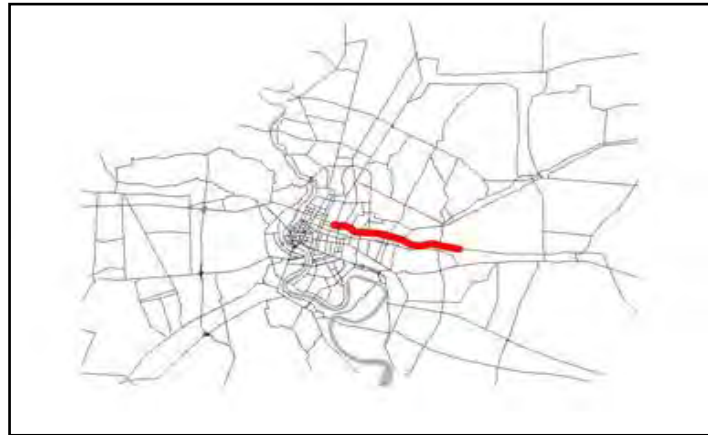
# Financial Benefit - What a city can have for 1Bn US\$? Make a choice...



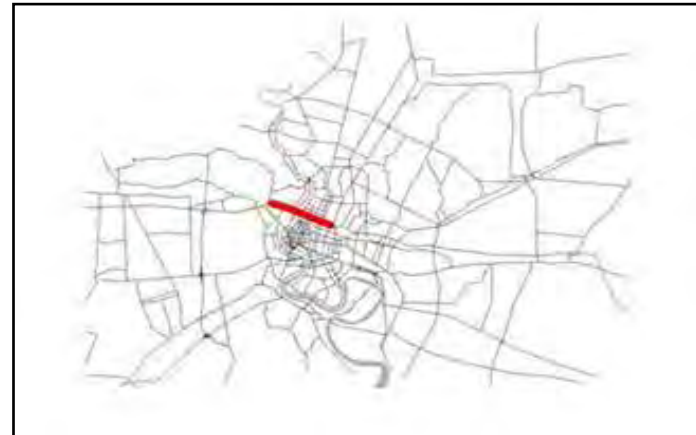
**400 kilometres of BRT**



**40 kilometres of LRT**



**14 kilometres of elevated rail**



**7 kilometres of subway**

\* Source: Actual data from systems built or proposed in Bangkok, Thailand





# Tram/light rail in traffic calmed areas and pedestrian streets

## Kassel (Germany)



## Zagreb (Croatia)



Source: UITP



# Urban integration



# BRT – Intermediate to High Capacity Transit



# BRT Guangzhou (Winner of 2011 STA Award)



- 22.5 km of dedicated busway
- Over 800,000 passengers per day on a single corridor
- 27,400 passengers per peak hour per direction





GmbH

## TransMilenio BRT Avenida Caracas



Foto ITDP

## Eje Ambiental Avenida Jiménez



**BRT can be very  
productive  
Guangzhou, China  
35,800 pax/day/km**

# Before Metrobus, Istanbul





# After introducing Metrobus



**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



Source: IETT



# AKYOLBIL – Metrobus Control Center



Source: IETT



**Indore, iBus, BRT System, 2013**

**Photo: EMBARQ**



## Recommendations regarding a choice on Mass Transit

- Do not choose the technology and then justify it
- For the conditions of any city the key is integration of different services, **taking advantage of the existing systems**
- Avoid any stand alone systems, as we see them often
- Remember the common deviation between planning (forecast) and implementation (discussed above)
- Frequency on a MRT System should not be –let s say- less then 10 minutes. Otherwise it gets unattractive.
- With less then – It s say- 10 000 -12 000 pass./hour/ direction - any rail system (in this case LRT) will not be competitive in economic terms.

# Ways to achieve an increase in PT ridership...

What to do: 2 main issues

## Public Transport – Quality Control



## Public Transport – Integration (physical, fare, institutions, timetables)



# Quality checks and evaluation



- Service kilometer operated/vehicle owned
- Passenger carried/vehicle owned
- Passenger carried /staff member
- Staff/vehicle owned
- Per cent of vehicle fleet operating in peak hours
- Revenue/vehicle owned
- Revenue/vehicle kilometer
- Kilometers operated between breakdowns
- Kilometers/fuel consumed
- Cost/vehicle km
- Fare collection leakage
- Employees' absenteeism
- Number of accidents per 10<sup>5</sup> kilometers



None of these reflect service quality as users would perceive it!

# The Oslo Metro Customer Charter



1. We leave on schedule.
2. We will not leave early.
3. You will be informed of an approaching stop.
4. You will always know where we are going.
5. Information will be available before you board.
6. Information will be available on board.
7. We will answer your questions.
8. You will be informed when things go wrong.
9. Carriers will be clean, making your journey pleasant.
10. We will reply when you write to us.
11. We will listen to you.
12. We pay if you arrive late.





## Cost coverage in PT- Experience

### Some experience from selected cities:

- Hongkong: cost covering PT system as a whole, also on rail system
- Singapore: at least all the operational costs are covered
- Frankfurt: covers operations costs of bus services, after they were completely tendered out. Rail operating costs are nowhere in Europe covered by farebox revenues
- BRT systems, with high occupancy rates can and do cover costs since they achieve higher average speeds, higher daily mileage and hence much greater passenger loads and revenues
- Tendering out of PT services also leads in general to lower requirements for subsidies
- Most bus systems (especially BRT s) in Latin American cities do not require operational subsidies

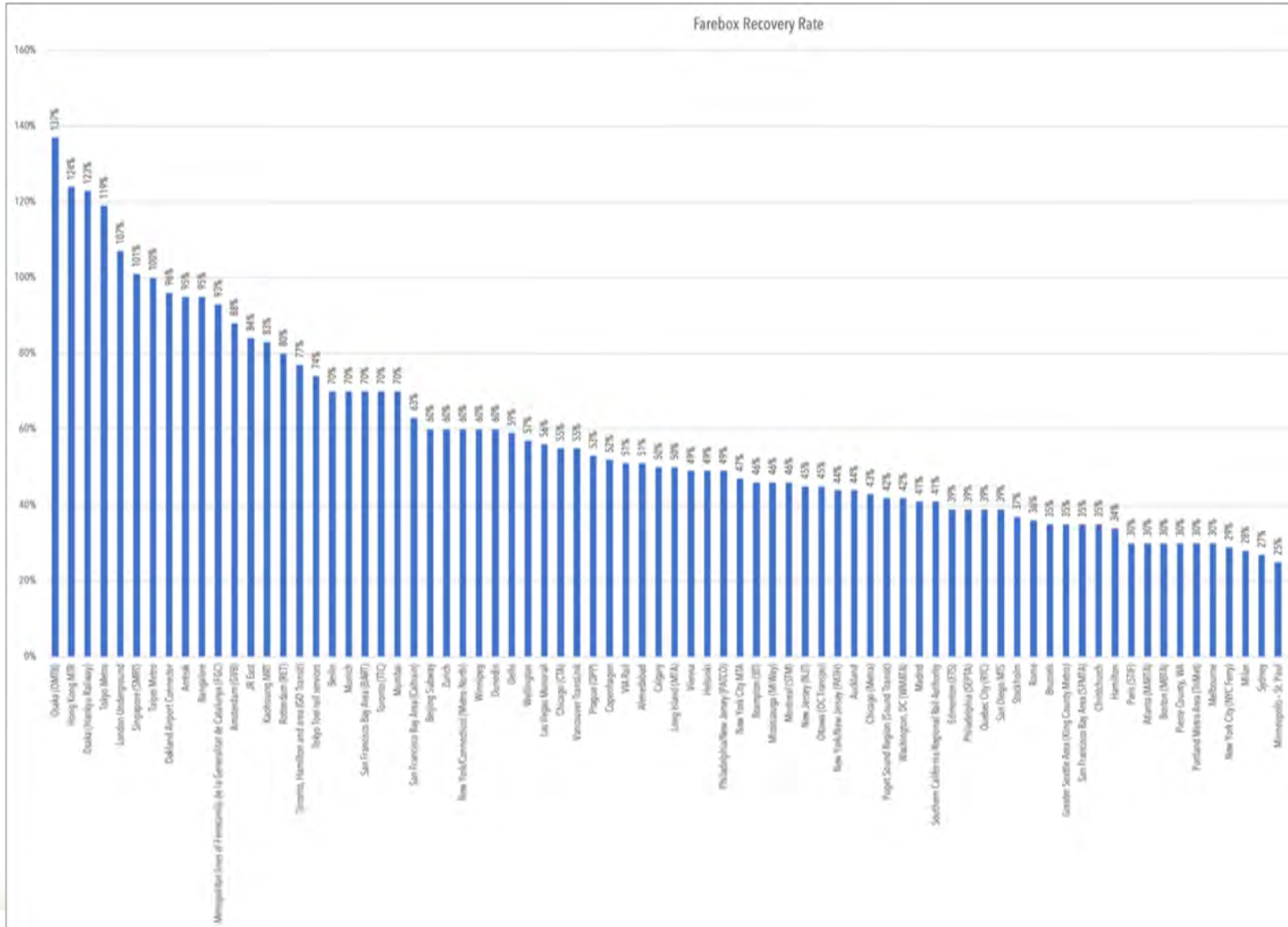




# Farebox recovery ratio of some cities

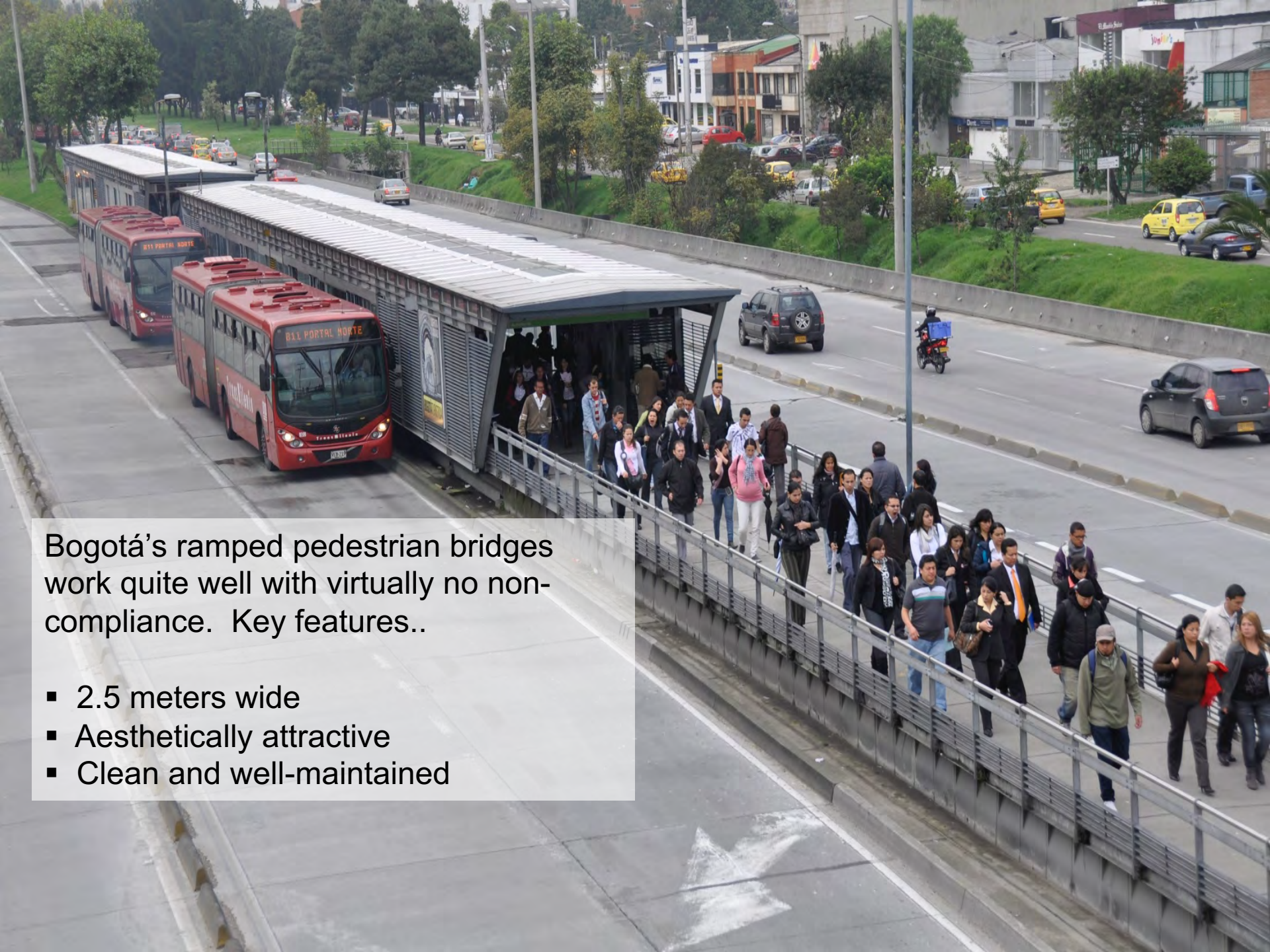
• Hong Kong	124%	2016
• Tokyo Metro	119%	2016
• Taipei Metro	100%	2015
• Singapore SMRT	101%	2017
• Amsterdam	88%	2018
• Berlin	65%	2010
• London Underground	107%	2016
• Paris STIF	30%	2014
• Madrid	41%	2007
• Rome	36%	2007
• Munich	70%	2010
• Zurich	60%	2014
• Boston	30%	2016
• Dallas	14%	2016
• New York City MTA	47%	2016
• Toronto	70%	2016
• Auckland	44%	2013
• Sydney	27%	2014

# Farebox recovery ratio of some cities





# Access to Public Transport and Integration of Public Transport with NMT



Bogotá's ramped pedestrian bridges work quite well with virtually no non-compliance. Key features..

- 2.5 meters wide
- Aesthetically attractive
- Clean and well-maintained



In many of the developing cities, access trips to PT systems is still a major challenge



Bus Station in Delhi, India

Footpath condition in Bangalore, India





## Coherence – consistent, continuous, and adequate amenities

The infrastructure forms a coherent unit and is linked to the origins and the destinations of cyclists

That's why we need:

➤ **Consistent quality**

→ Different design

➤ **Continuity**

→ Few changes in the design and width

➤ **Complete routes**

→ **No interruptions**

➤ **Adequate signaling**





Can elderly and people with special abilities use such NMT facilities?





Can elderly and people with special abilities use such NMT facilities?









# Achieving modal integration

**Without solving this we will not achieve the intended shift from car based travel (PT and NMT complement each other)**

# What needs to be integrated?

Feeder services

Other mass transit systems

Pedestrians

Bicycles

Taxis, shared transport, bicycle- and motorbike taxis



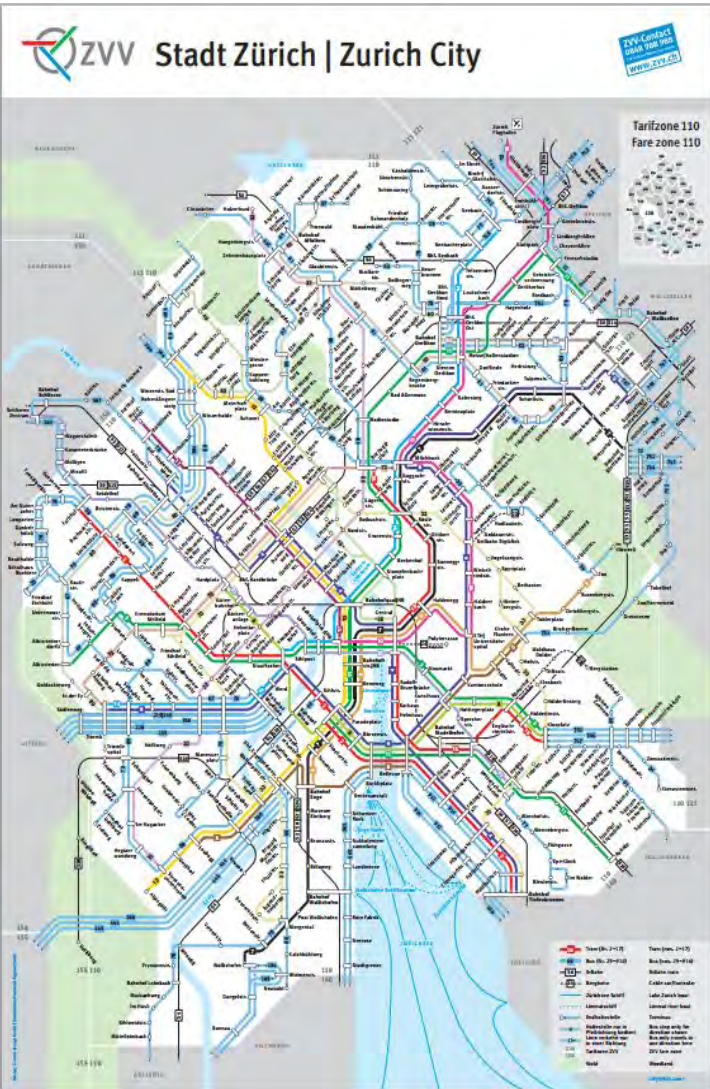


# Integration: With PT... Integrated Transfer Stations





# Integrated Information & Timetable planning



### Results

Station / Stop	Time / Status	Duration	Conn.	with	Fare*
<a href="#">earlier</a>   <a href="#">First journey</a>					
<b>Bus &amp; rail - Friday, 10.09.13</b>					
Frankfurt (Main) Flughafen Terminal 2	10:36 from				4.25 €
Frankfurt (Main) Sportanlage Harheim	11:45 at	1:09	2		2.55 €

Detailed view | Intermediate stops | Fare | Map | Text version of route | Email

10:36 from  
→ Frankfurt (Main) Flughafen Terminal 2  
Niederflurbus Direction Frankfurt (Main) Südbahnhof  
→ Bus 61 Operator: Sippel operates in 15-minute intervals.

11:02 at  
11:02 from  
→ Frankfurt (Main) Südbahnhof/Schweizer Straße - Connection  
Footpath 5 min

11:07 at  
11:08 from   
→ Frankfurt (Main) Südbahnhof  
S-Bahn Direction Frankfurt (Main) Südbahnhof  
→ S 6 Operates in 15-minute intervals

11:37 at   
11:43 from   
→ Frankfurt (Main) Renkershof  
Niederflurbus Direction Frankfurt (Main) Sportanlage Harheim  
→ Bus 25 Operates in 15-minute intervals

11:45 at  
→ Frankfurt (Main) Sportanlage Harheim





# Achieve modal integration between bicycles trips with MRT and Bus Systems



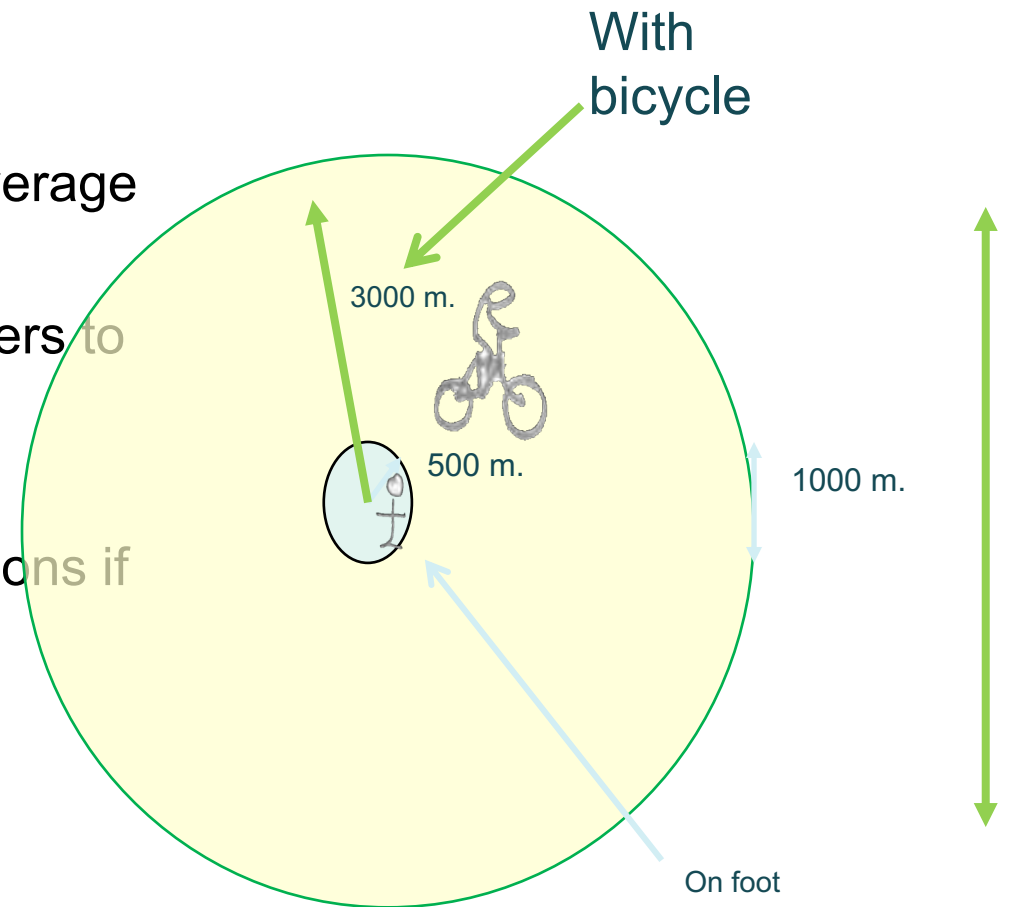


Muenster, Germany



# Why should we focus on integrating bicycle trips with PT stations?

- Provides 6 times more spatial coverage compared to walking
- Reduces costs incurred by the users to reach the stations
- Complements feeder routes
- Can reduce demand in some stations if properly implemented







# Integrate bicycle parking with MRT stations

e.g. parking a bike at TransMilenio Américas Terminal





## Expand public bike sharing systems in and around MRT stations



# Resources



**giz** Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH

**GIZ Sourcebook for Decision-Makers in Developing Cities**  
<http://www.sutp.org/en-sourcebook>



**Manfred Breithaupt**

[manfred.breithaupt@gmail.com](mailto:manfred.breithaupt@gmail.com)