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Our progress and achievements towards decarbonizing Japanese Railway

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East Japan Railway Company (JR East) Singapore Office

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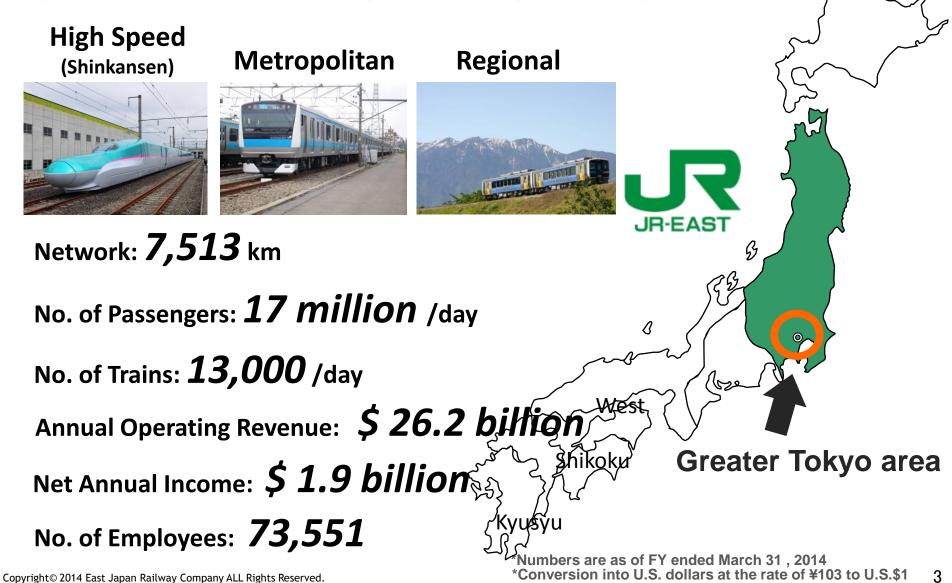
- 1. Outline of JR East
- 2. Railways' Environmental Advantages
- 3. Measures to reduce CO2 emissions

4. Sustainable railways development

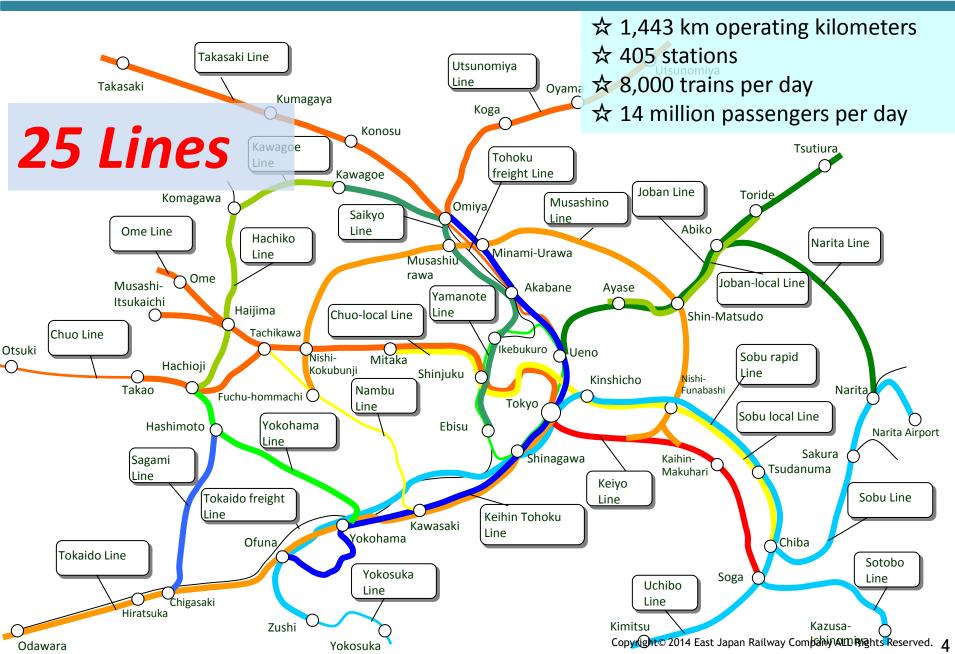
1. Outline of JR East

Outline of JR East

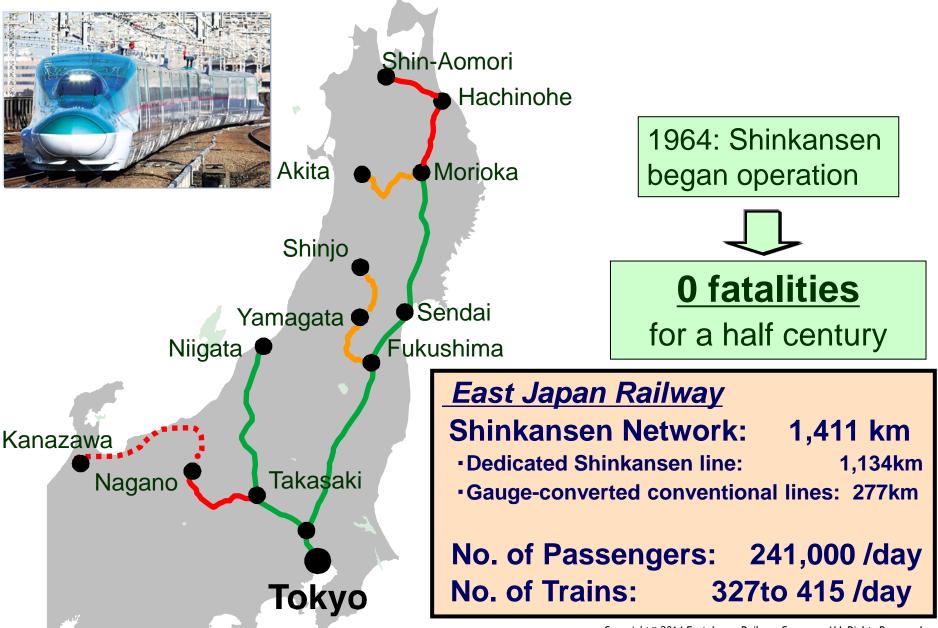
Operates All Kinds of Railway Transport



Tokyo Metropolitan Area Network



JR EAST's Shinkansen Network



Life-style business of JR East

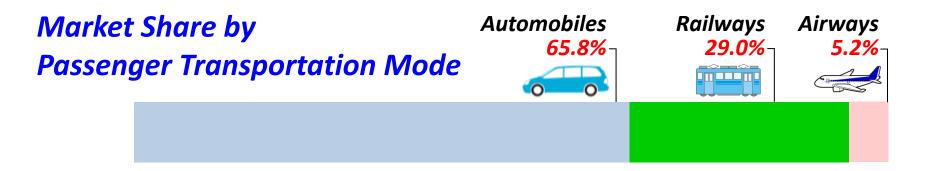
NEWDAYS	Retail & Restaurants ("Ekinaka _w) 2,000stores	Office 24 Buildings
	In-Station Shopping Center "Ekinaka SC" 26 zones	Fitness Club 19 facilities
	Shopping center 151 SCs	Advertising
	Hotel 45 hotels 6,600 rooms	Regional Revitalization & More

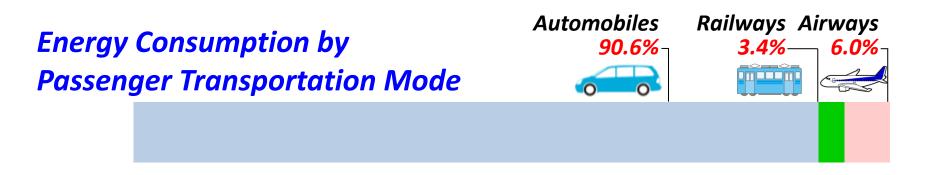
Maximizing the potential of railway station

2. Railways' Environmental Advantages

Energy Consumption and transportation market share

Railways in Japan emit only 3.4% of the total transport sector CO2 emissions, while having a modal share of 29.0%.



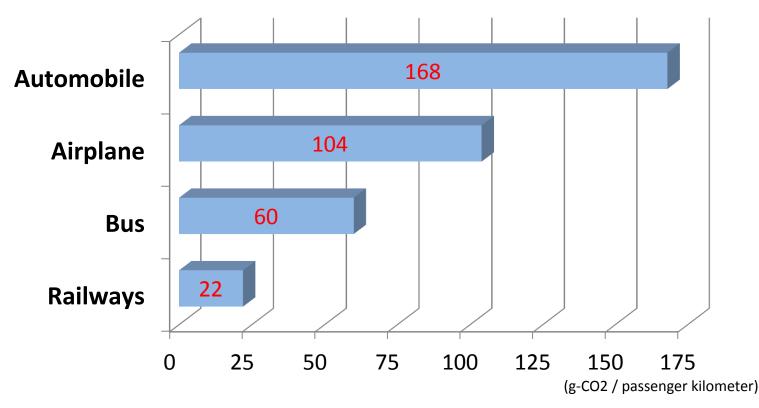


Source : Complied based on data from The Energy Conservation Center, Japan(ECCJ)'s Handbook of Energy & Economic Statistics in Japan

Energy Efficiency

In terms of energy efficiency per unit of transport volume, Railways have big advantage over cars and other forms of transport.

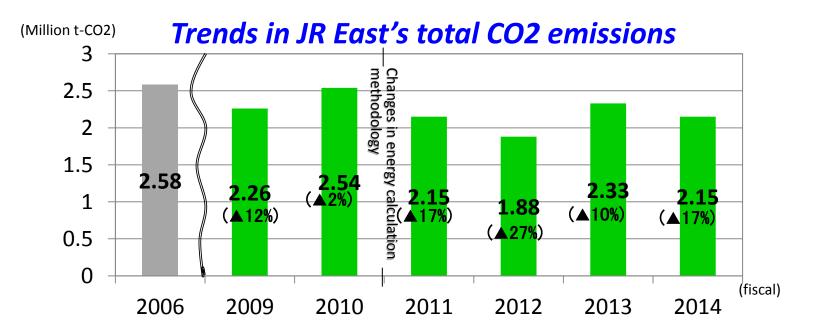
Comparison of CO2 emissions per passenger kilometer



Source : Ministry of Land, Infrastructure, Transport and Tourism

Trends in JR East's total CO2 emissions

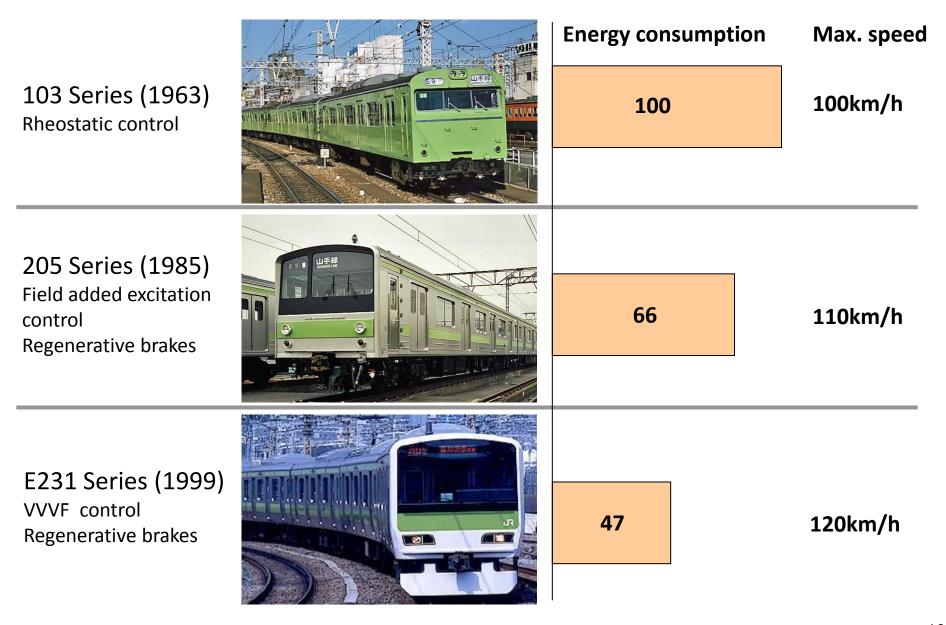
Railways can be described as an **environmentally-friendly** form of transport, with limited impact on the environment. However, JR East has a large rail network that emits 2.15 million ton of Co2 each year.



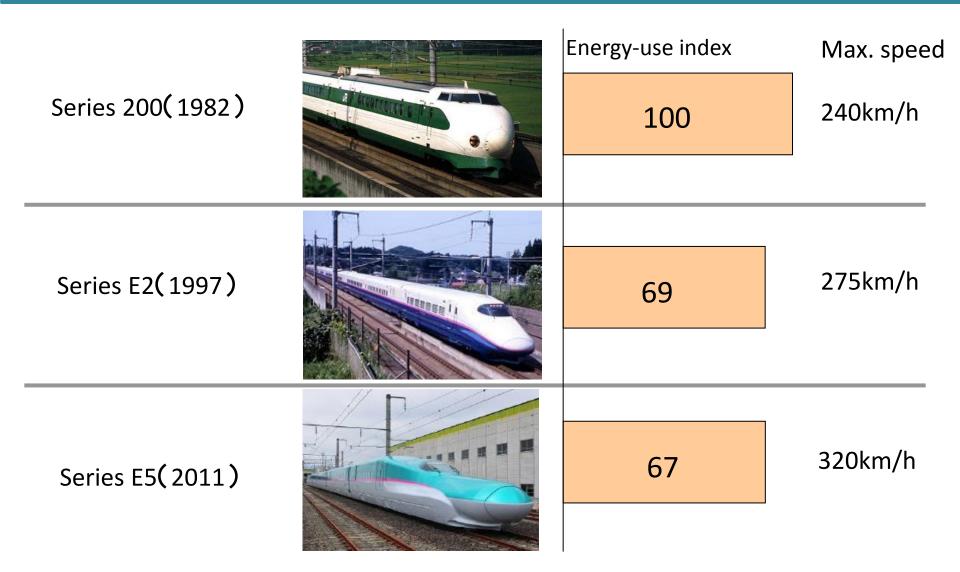
JR East will diligently strive to balance global environmental protection with our business activities.

3. Measures to reduce CO2 emissions

Introduction of energy-efficient railcars(Conventional line)



Introduction of energy-efficient railcars (Shinkansen)



Max. speed:+80 km/h, energy consumption: \triangle 33% from Series 200

* Calculated by actual measurements and simulation

Ecoste (eco-station) model station

Ecoste:

Efforts to introduce various environment conservation technologies to stations, such as energy conservation, renewable energy etc.

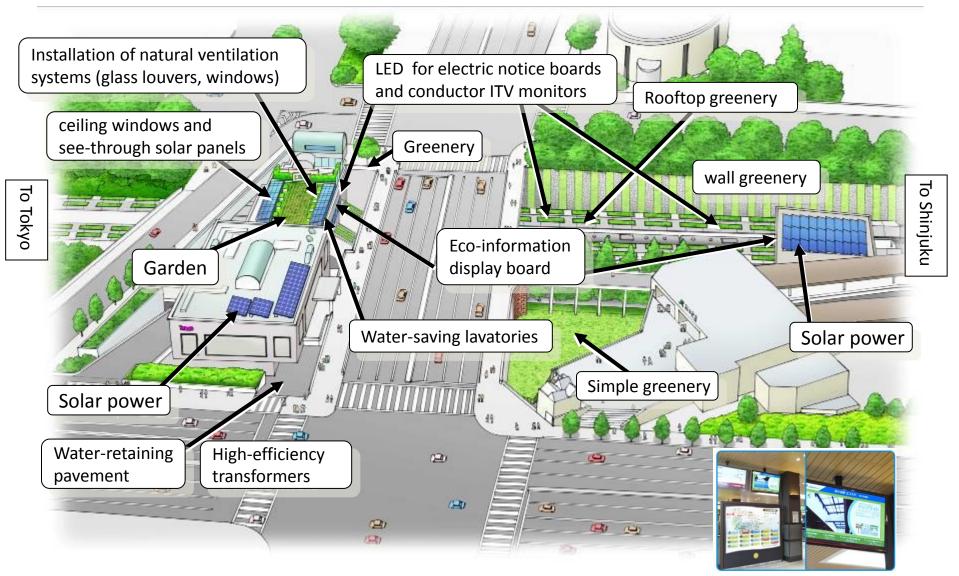


Ecoste: 4 pillars

- Promoting more advanced energy conservation
 [Energy Conservation]
- Actively implementing renewable energy
 [Energy Creation]
- ✓ Preparing facilities that make users eco-aware
 【Eco-Awareness】
- Creating vitality by harmonizing people with their environment
 [Environmental Harmonization]

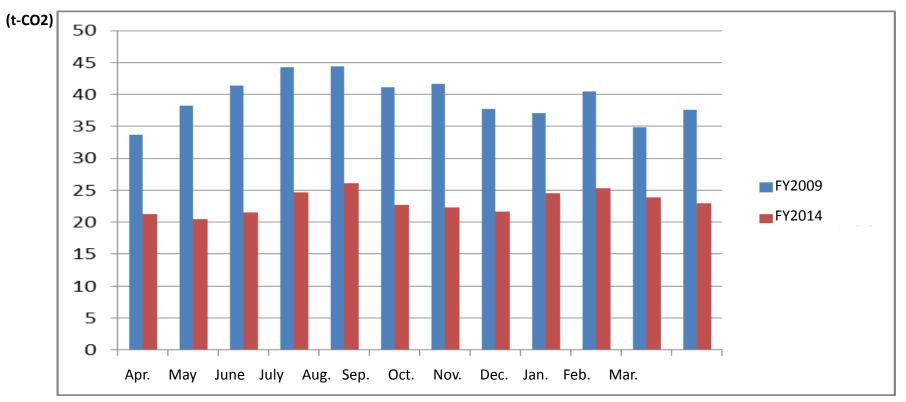
Ecoste (eco-station) model station (Yotsuya)

In service since March 14, 2012



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Ecoste (eco-station) model station (Yotsuya)



Comparison of power consumption in FY2009 and in FY2014 Unit: t-CO2

	Apr.	Mav	June	Julv	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Total
FY2009	34	38	41	44	44	41	42	38	37	41	35	38	473
FY2014	21	21	21	25	26	23	22	22	25	25	24	23	277
Reduction rate	37%	46%	48%	44%	41%	45%	46%	43%	34%	38%	32%	39%	41%

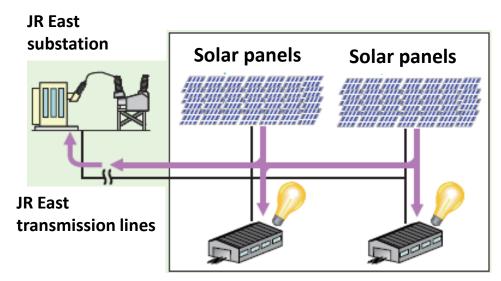
41% reduction achieved in FY2014 (Target: 40% reduction)

Utilization of renewable energies

JR East promote use of renewable energies. Solar panels have been installed at stations and rolling stock depot.

Mega-solar generation at Keiyo rolling stock depot

- Total output: 1,050kW
- Estimated output per year: 1,000MWhb
- In operation since Feb 2014





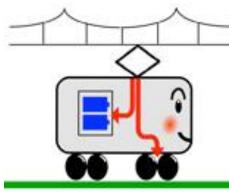
- Power generated by the solar power panels will be used in the Keiyo Rolling Stock Center office and train depot.
- ✓ Surplus electricity will be transmitted to the substation and used to operate railway services.

Catenary and battery-powered hybrid railcar

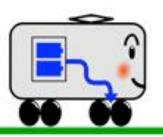
The storage battery-driven electric train can eliminate the exhaust gases and reduce CO2 emissions.



Non-Electrified section



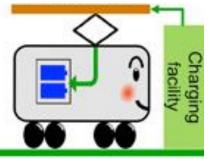
(1) Runs as an ordinaryelectric train, and chargesbatteries at the same time



(2) Runs on power from batteries alone. Regenerative energy is charged in batteries and used at acceleration.

Charging station

Catenary where large current flows(overhead rigid line)



(3) Charges in a short time at changing stations such as turn-back stations.



EV-E301 (ACCUM) started operation on the Karasuyama line in March 2014.

4. Sustainable Railways Development

Safety is the top priority for railways management (JR East has kept it and will keep it)

Punctuality is the mother for everything

- 1) reliance by passengers and society
- 2) competitiveness against other modes of transport
- 3) efficient operation requiring less infrastructure and rolling stock
- 4) reduced operation cost

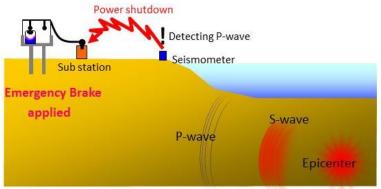
In order to improve punctuality, an excellent operation plan, train schedule diagram, train control, maintenance, human resources, and so on are required.

Natural disasters countermeasures

Pursuing "extreme safety levels"-

Countermeasures for Large-Scale Earthquake

Approximately ¥300 billion total in seismic reinforcement countermeasures (from FY2013 to FY2017)





Early Earthquake Detection System

Seismic reinforcement

Countermeasures for Heavy Rain and Thunder

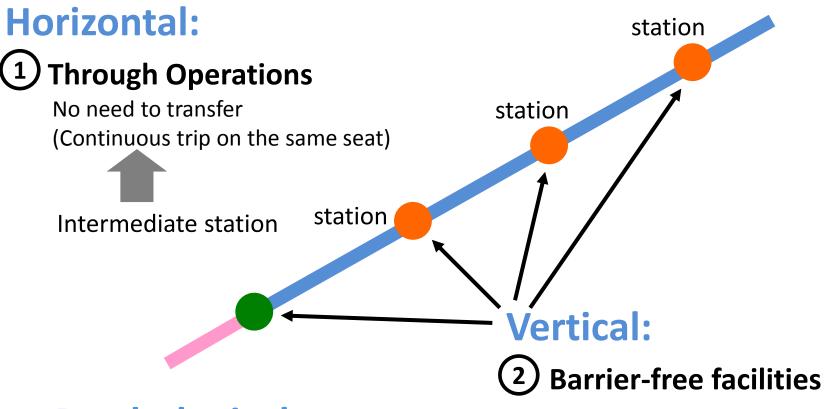


slope reinforcement



Installation of surge protective device

Better Mobility and Accessibility (3D smooth trip)



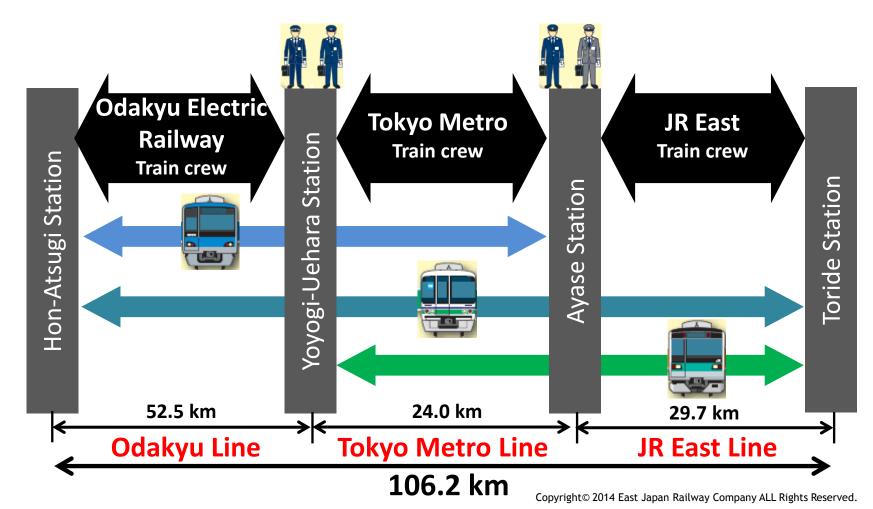
Psychological:

③ IC Smartcard at the stations and on board

(tickets and micropayment by a single plastic card or an IC-chip-embedded mobile phone)

Better Mobility and Accessibility (Through operations)

Result: efficient and smooth integrated mobility.
 Alleviating congestion at terminal stations.
 Eliminating inconvenience of transfer.



Better Mobility and Accessibility (Barrier-free facilities)

Eliminating physical barriers.





Better Mobility and Accessibility (IC Smartcard)

It is possible to travel on almost all trains, subways and buses all across Japan with Suica.

🍩 S u 🖞 🥃 a The first Smartcard ticketing system in Japan.

Transaction per day

- approx. 80 million (stored fare and micropayment)
- approx. 32 million (smartcard commuter pass)

Total approx. **120 million**

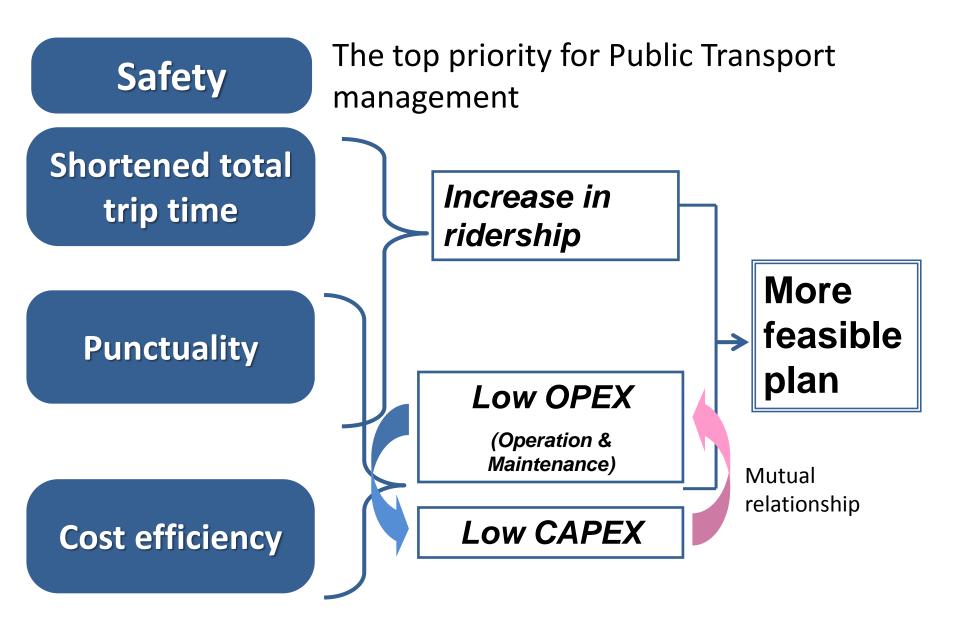
0.2 Sec. to pass through automated passenger gate



Automated Passenger Gate

Micropayment

Low OPEX & CAPEX



Low OPEX & CAPEX

Total Life Cycle Cost efficiency OPEX + CAPEX = Total Life Cycle Cost Technology and experience of public transport can minimize the

Technology and experience of public transport can minimize the facilities, rolling stock, personnel for operation.

OPEX: 1) Efficient Operation

Punctuality, Train schedule, Train control, Short Turn-around at station, and so on.

2) Efficient Maintenance

Rolling stock, Track, Overhead catenary, Signalling, and so on.

Higher efficiency

needs only

- CAPEX: 1) Minimum Infrastructure
 - 2) Minimum Rolling Stock

CAPEX will be saved as well!

Needs high efficiency of O&M

Efficient O & M

Quick turnaround at Tokyo terminal station

With a 12-minute turnaround, we can



 \checkmark provide very frequent service with minimum rolling stock

4 minute headways = high frequency 400 trains per day

=> Minimum rolling stock (CAPEX)

✓ simplify station layout and infrastructure

only 2 platforms with 4 tracks



CONCLUSION

- ✓ Railways are environmentally-friendly form of transport.
- However, railway companies have to progress and

achieve further decarbonizing.

✓ In addition, we must develop and operate railways

sustainably by improving safety, punctuality, comfort,

accessibility, efficiency and so on.

Thank you very much for your attention!