



Collaborative Capacities for Sustainable Human Development

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Outline

1. UNDP's objectives
2. Supporting Development of Collaborative Capacities
3. Linking National Strategies and Policies with Local Regulatory Frameworks for Service Delivery – some examples
4. Private Sector *in* Development: How to Make a Difference?
5. Readiness to Act
6. How to make a difference for People?
7. Knowledge, Innovation and Capacity Development are key!



Objectives of UNDP

- To support alternative service delivery approaches that complement efforts of Governments that uses comparative advantages of both State and Non State Actors
- *To allow the corporate as well as the local private sector to join public and social initiatives to bridging economic efficiency, social equity and environmental concerns.*
- The overall focus is to advance the MDGs and to bring about Sustainable Human Development results in order to improve service delivery, local economic development and women's empowerment, environmental management, inclusive business and value chain programming.





Supporting Development of Collaborative Capacities

UNDP supports development of collaborative capacities through:

- Providing advice on development of **mandates**, policies, regulations and governance mechanisms that establish and facilitate (Pro Poor) Public Private, Public Community, Private Private Partnerships
- Strengthening **institutional arrangements**, e.g. structural design, processes, roles and responsibilities (*across ministries, sectors, programmes*)
- Strengthening **leadership**'s ability to support policy-making, resource management and implementation; enhancing “soft” skills needed for partnering, consensus building, etc.
- Facilitating **knowledge-sharing**, particularly through the use of Public Private Dialogue mechanisms, emerging technologies and social media



Linking National Strategies and Policies with Local Regulatory Frameworks for Service Delivery

- UNDP's approach has a strongly emphasis on **Sustainability**: we look closely at **how the role of private sector and civil society is reflected in, and contributes to national strategies**
- **We connect across actors**: national governments, scientific and research communities, urban authorities, local governments, private sector and civil society, and various combinations of these **to harness synergies**



Some examples

- **Bangladesh:** The *Sixth Five Year Plan (2011-2015)* recognizes the importance of investing in local service delivery and waste management – three (3) kinds of PPP guidelines / PPP unit in PM office
- **Sri Lanka:** *Mahinda Chintana: Towards a New Sri Lanka (2006-2016)* identifies strengthening public service delivery as a central areas of focus.
- **Bhutan:** The *11th Eleventh Five Year Plan (2013-2018)* emphasizes interlinkages between Environmental Sustainability and Urban Poverty Reduction in local service delivery
- **Nepal:** Ministry of Local Development's *National programme focuses on Municipal Development for Urban Environment (2009-2013)*
- **Maldives:** PM office focus on PPP, Corporatization and Small and Medium Sized Business policies (across sectors Tourism, Climate Change).
- **The Pacific:** Regional outcome statement on PPPs for Local Economic Development and Service Delivery endorsed by 10 countries



Private Sector *in* Development: How to Make a Difference?

- Advisory and policy support to **national** and **sub-national** institutions
- **Organisational Strengthening** of provincial and municipal governments, private sector, civil society, small-scale private sector operators, user groups, youth and women organizations as well as medium sized and micro level women-led and/or owned enterprises and communities, including the informal sector
- **Institutionalized PPP dialogue mechanisms** at both the national as well as the local level
- Design and implementation of **PPP arrangements**



Private Sector *in* Development: How to Make a Difference?

- **Design/reform** and **wider awareness** of local level regulatory frameworks for PPPs in service delivery sectors;
- Strengthening **inclusion and participation of the informal sector** and their institutions in decision making processes and prioritization of services delivery.
- Support **Knowledge brokering** and **diffusion** and **Innovation**



Readiness to Act

- Start with **identifying the specific actors** who are ready to go the extra mile: **the change drivers**, and who have the power and interest to overcome the barriers and resistance to change
- **Clear and lasting commitment** of senior government figures, often at the level of the president or prime minister, and the minister of finance and/or planning, is a necessary, but not sufficient condition
- The **capacity to develop capacity** – to **advocate, organize, convene** and **implement** change – is an indispensable ingredient
- The sum of the **commitment** and the **capacity to implement** change will determine how quickly and fast subsequent technical and institutional capacity development will take place

(Pro Poor) **Public Private, Public Community, Private Private Partnerships** add value when there are clear **political** and **financial incentives** to pursue them for both sides, with a demonstrated impact at the end.





How to Make a Difference for People ?

- People working in the **informal sector in the area of waste management are particularly women and youth** whom face multiple challenges and disadvantages:
 - high dependence on waste as an income source
 - difficulties in organizing and weak collective bargaining power
 - barriers in achieving economies of scale
- Hence: Improving the lives and livelihoods and incomes of **micro level waste pickers and small scale waste operators**



How to Make a Difference for People ?

How?

- Improving efficiency: providing basic equipment (baskets, rickshaws); valorization; storage facilities; economies of scale; improving recycling/scrap dealing
- Organizing waste pickers: enhancing collective bargaining power for better prices for collected waste
- Supporting small and local private sector development (such as in recycling operations - scrap dealing)
- Creating monetary incentives for waste operators while protecting their rights; improving health and safety



How to Make a Difference for People ?

How? (cont'd)

- Establishing/Upgrading collection and transfer centers
- Improving knowledge on regulations and policies
- Allowing small scale operators and (micro level) waste picker groups to become formal partners in municipal waste collection
- Engaging communities and their associations in raising awareness and efficiencies in waste collection



Engaging Communities in Composting

Addressing organic waste systems:

- Increasing waste recovery rate at household level; reducing waste transport costs
- Setting up compost units; creating jobs within communities

How?

- Promoting waste segregation at household level
- Engaging with women/youth associations to operate compost units; providing training on production/quality standards
- Identifying domestic markets compost sales
- Development of rules and regulations
- Establishing collection centers at vegetable markets etc.

Knowledge, Innovation and Capacity Development are key!





UNDP Resources

- Global Country cases on PPP-ISWM
- Capacity Development and Capacity Assessment methodologies; PPP toolkits etc.
- WASTE, the Netherlands: www.wasteportal.net
- UNDP websites: <http://www.undp.org/capacity> and <http://asia-pacific.undp.org>
- Teamworks (multiple spaces on CD topics) and CoPs: <https://undp.unteamworks.org/node/17857> and Local Governance and Local Development: <https://undp.unteamworks.org/node/16872>
- UNDP facilitated global Capacity Development network “Capacity-Net”: <https://undp.unteamworks.org/node/91436> (send email to jayne.musumba@undp.org)



In the spirit of **South-South cooperation** global and regional level (local) government cooperation UNDP remains committed to promote, and encouraging the exchange of good practices, lessons learned and expertise between countries.

THANK YOU

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