

The Role of TDM in Urban Development



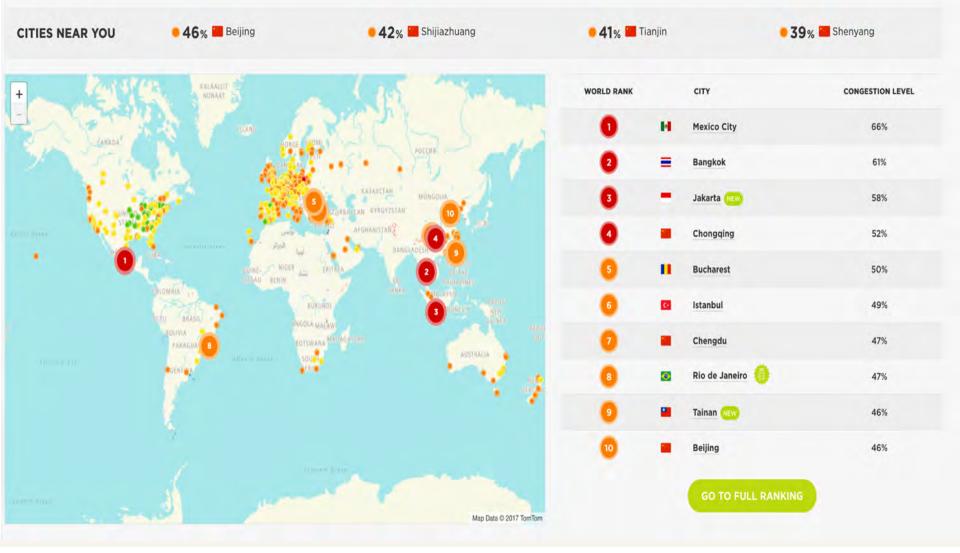
Manfred Breithaupt Urban Transport Advisor

IBM commuter pain idex

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Milan 53 Moscow 65 Singapore 44 **Buenos Aires 42** New Delhi 72 Los Angeles 34 Bangalore 75 Paris 31 Madrid 28 Johannesburg 83 New York City 28 Nairobi 88 Toronto 27 Commuter Stockholm 26 Pain Index Beijing 95 Chicago 25 London 23 Shenzen 95 More Less Montreal 21 Pain Pain Mexico City 108

TomTom 2017 results



Q.

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The challenges in urban transport and TDM



- Urban areas require
 proper road networks
- New roads attract more traffic and reduce the viability of public transport
- Transport benefits will be offset by future congestion

Transport Demand Management shall

- reduce the total volume of traffic
- promote shifts towards more sustainable modes of transport

with the objectives to

- reduce traffic congestion
- reduce adverse effects on the environment or public health
- generate additional revenue to improve public transport and NMT by pricing mechanisms

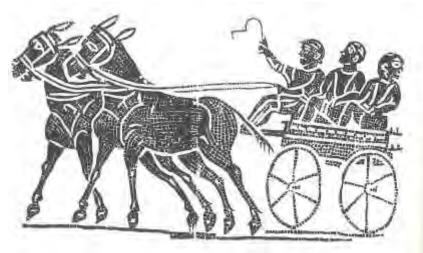
Transport Demand Management



125 A.D.

Rome saw in 125 A.D. a serious traffic problem.

As a result a regulation has been imposed that restricted the number of ox carts, food delivery transport, and chariots in the center of Rome.



Mosaic from a bathroom in Ostia/Rome

Today

TDM emphasises on the movement of people and goods, not just on motor vehicles, and gives priority to public transit and non-motorized modes, especially under congested urban conditions.



Singapore has implemented a range of mobility management measures in the Chinatown area, including pedestrianised streets, evening road closures, widened and attrative newly-pavedwalkways, tree-planting for shade, more parking restrictions, transit improvements (including bus and MRT expansion in the area), an ERP-System, and an innovative 'smart bike' program providing free bicycle use.

International Experiences

Examples: Berlin – Shared Space in Berlin 1908



Unter den Linden/ Friedrichsstraße:

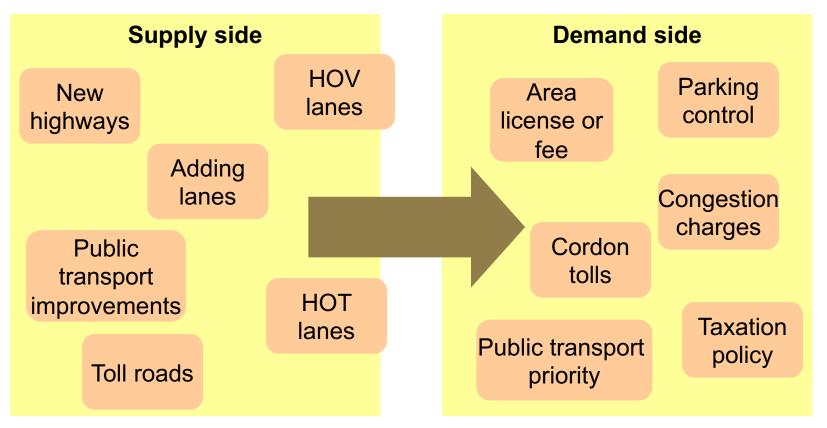
The street belonged to everyone:

automobiles, autobusses, carriages, pedestrians

In this era, people were enthusiastic about technology and the achievements of modernity; while at the same time they felt anxious about the rapid and radical changes in their social and economic life. In Germany, this contradictory experience was especially harsh and perceptible in the urban metropolis of Berlin. Can we build our Way out of Congestion?



The Shift: Thinking Demand instead of Supply



Adapted from Derek Turner Consulting

Transport Demand Management measures

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Transport demand management measures (including fiscal policies)

- Land use development controls
- Public transport integration
- □ Parking controls and management
- □ Regulatory controls such as odd/even systems
- Physical measures such as bus and pedestrian priority
- Pricing & charges through fuels, annual taxes
- Congestion charging

TDM policies should never be implemented as isolated instruments, but – for being successful – have always to be embedded in a comprehensive framework of Transport Demand Management measures.

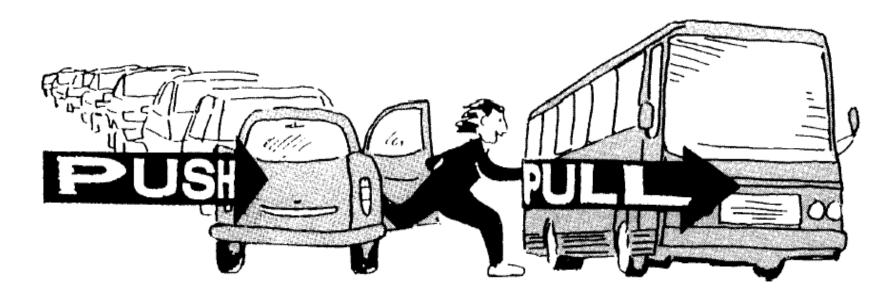
The push and pull approach

Measures with push-effects Area-wide parking management, parking space restrictions in zoning ordinances, car limited zones, permanent or time-of-day car bans, congestion management, speed reductions, road pricing...

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Measures with pull-effects

Priority for buses and trams, high service frequency, passenger friendly stops and surroundings, more comfort, park-and-ride, bike-and-ride..., area-wide cycle-networks, attractive pedestrian connections...



Measures with push- and pull-effects

Redistribution of carriageway space to provide cycle lanes, broader sidewalks, planting strips, bus lanes..., redistribution of time-cycles at traffic lights in favour of public transport and non-motorized modes, public-awareness-concepts, citizens' participation and marketing, enforcement and penalizing...

Source: Müller, P., Schleicher-Jester, F., Schmidt, M.-P. & Topp, H.H. (1992): Konzepte flächenhafter Verkehrsberuhigung in 16 Städten", Grüne Reihe des Fachgebiets Verkehrswesen der Universität Kaiserslautern No. 24.

TDMs relevance for lower income developing cities

The so-called "push and pull strategy" is the key for sustainable transport development, and when consequently followed may have significant influence on modal split

How much of the "<u>push</u>" (getting people out of their cars) and the "<u>pull</u>" (getting people into public transport and NMT) will be applied depends on the financial resources of a given city, but even the more on the dedication and leadership of the mayor and the city council.

With very limited financial resources, for example parking management and access restrictions (**push**) can be implemented, while on the other hand public bus transport can be made considerably more attractive by a bus regulation and concessioning scheme and a reallocation of public space (for example into cycle lanes and/or bus lanes/BRT systems).

Curitiba: the unique advantage that a city development matured over more than 25 years. This influenced heavily land-use patterns. Initial spark: a dedicated and visionary mayor (Jaime Lermer)

Travel Demand Management

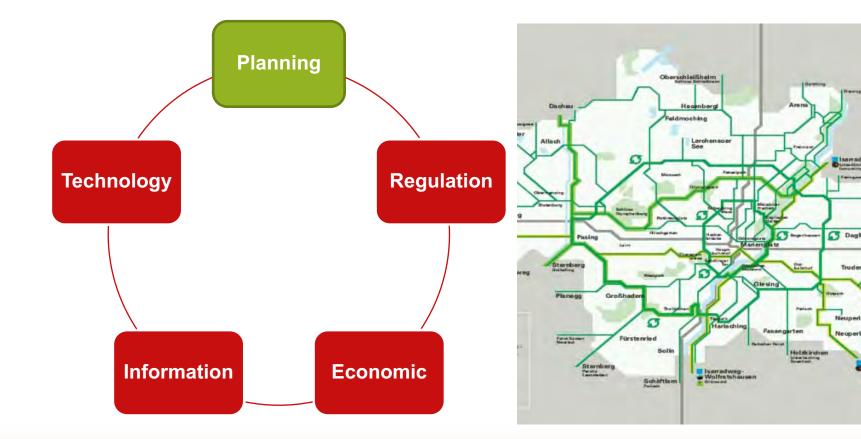
Recognizes that travel demand is not given, but is a function of transportation policies, pricing and investments (supply) that lead to choices (demand).



Source: Pardo 2010

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Travel Demand Management: A Toolbox



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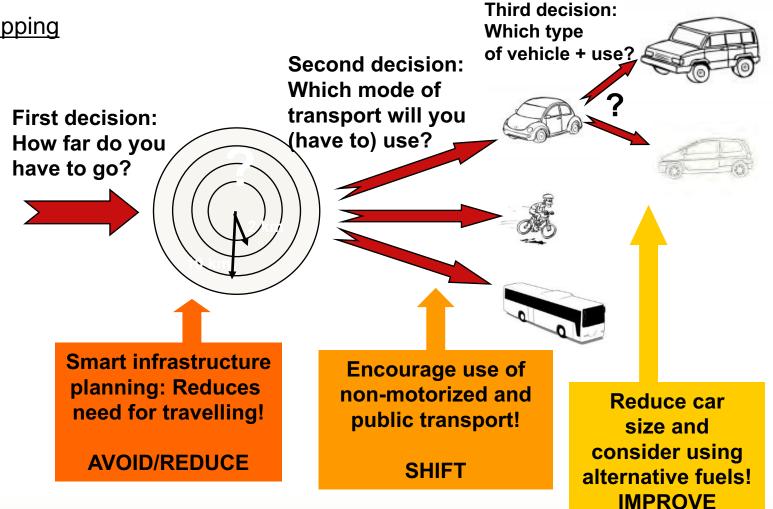


Compact land use (Smart Growth)

Example: Shopping



Starting point: A household requires a wide range of goods, with varying frequency.





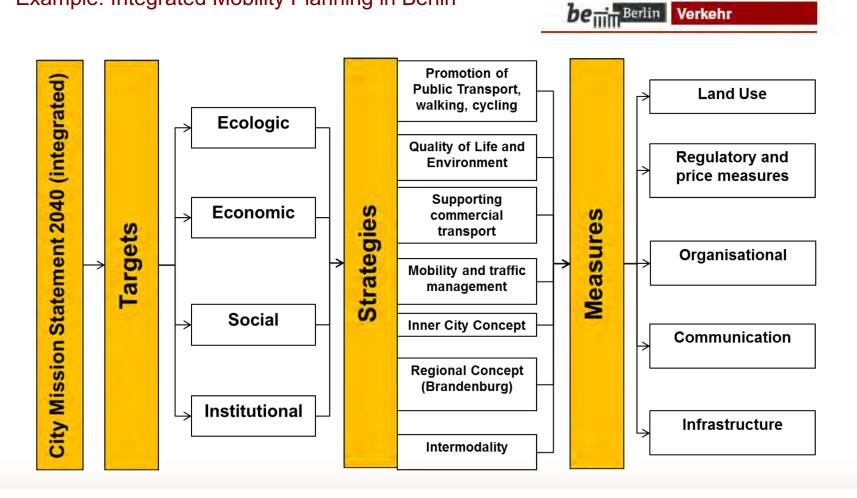
Urban mobility planning allows to overcome antiquated paradigms of transport planning

Traditional Transport Planning	⇔	Sustainable Urban Mobility Planning	
Focus on traffic	\Leftrightarrow	Focus on people	
Primary objective: Traffic flow capacity and speed	⇔	Primary objectives: Accessibility and quality of life	
	-	n for people and places,	
Domain of traffic engined you get people and places."			
Infrastructure as the main topic	information, and promotion		
Investment-guided planning	⇔	Cost efficient achievement of goals	
Fc <i>"lf you plan for cars and traffic,</i> Lil you get cars and traffic."		dual efficiency increase and optimisation	
		nsive evaluation of impacts and shaping of a learning process	

Source: Rupprecht Consult, quotations b yFred Kent, President of "Project for Public Space":

The Power of Urban Mobility Plans

Example: Integrated Mobility Planning in Berlin



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Verkehr

SUMP Policy Elements in the EU

SUMP as an instrument to meet European policy targets and to solve local transport problems



GUIDELINES

DEVELOPING AND IMPLEMENTING A SUSTAINABLE URBAN MOBILITY PLAN

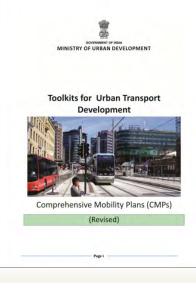
- EU Recommendation to all Member States to develop national legal framework for SUMP and support cities
- EU facilitates Europe-wide coordination and funds research and innovation activities
- EU and national support for SUMP preparation is taking off
- Quality SUMPs are increasingly a pre-condition to attract (major) urban transport funding from EU (incl. Structural and Investment Funds)



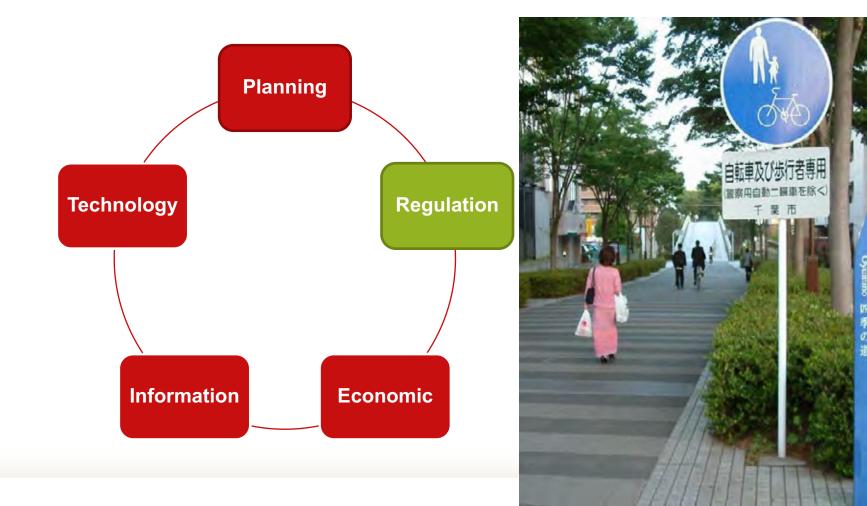
Example: INDIA – Comprehensive Mobility Plans

"A CMP presents a long-term vision of desirable mobility patterns (people and goods) for a city and provides strategy and policy measures to achieve this vision. It follows the guidelines set forth by National Urban transport Plan which emphasizes on NMT measures, PT systems and sustainable systems"

- National Urban Transport Policy from 2005: Comprehensive process description, funding program + national guidance
- Toolkits (Guidelines) revised in 2014

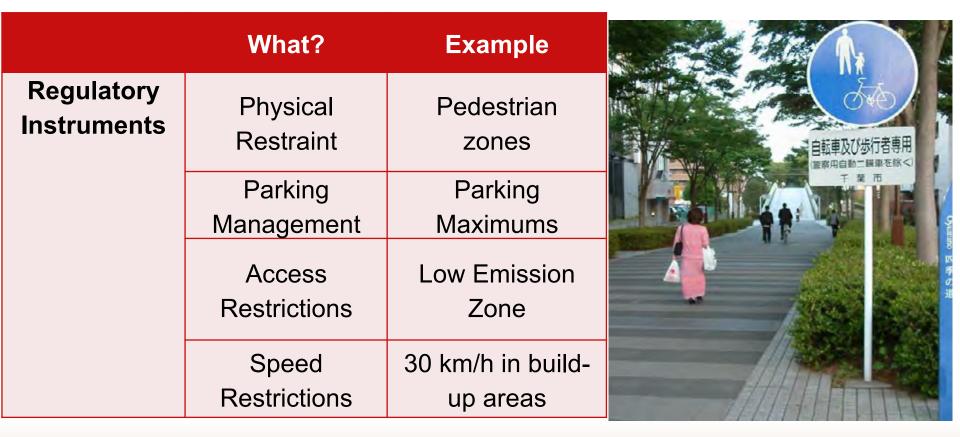


Travel Demand Management: A Toolbox



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Travel Demand Management: A Toolbox



Regulation



Case Study: Odd-Even Schemes

Prohibition on motor vehicles from being driven into central areas on certain days of the week.

- Mexico City
- Bogota
- Sao Paulo
- Manila

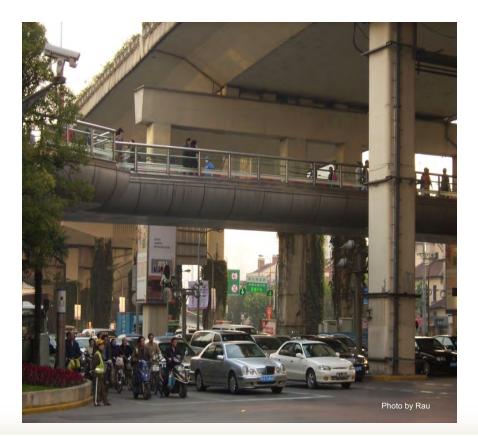
Multiple side-effects limit their effectiveness.



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Vehicle Quota (just for info, not applied anywhere in Europe)



Case Study: "license plate auction" in Shanghai, Guangzhou, Beijing, Singapore and...

> Only a given number of vehicles can be registered per month

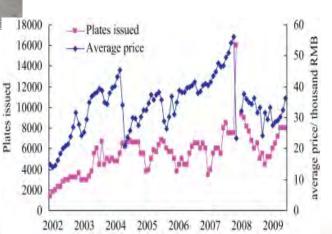
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Vehicle License Quota/Auctioning



Chinese License Plates Net, 2009 Chinese License Plates Net, 2009. Statistics of license plate auction in Shanghai.

http://www.paizhao.com.cn/html/paizhaoxinwen/2009/0712/262.ht ml



In Shanghai since 1998:

- Limit number of new vehicles: 7000 8000 per month
- Auction system, current price around \$ 10,000 US

City Income \$ 800 million US per year



Vehicle quotas in Singapore

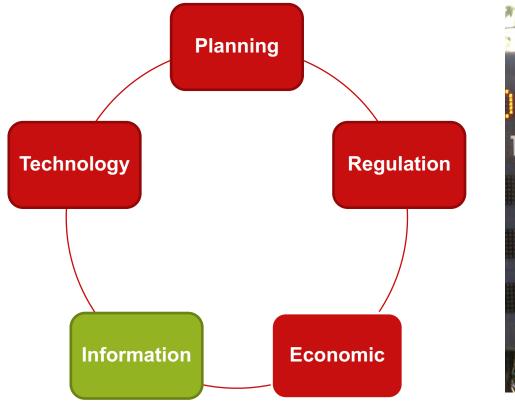
- Each car registered requires a Certificate of Entitlement (valid 10 years, extendable), with the COE price determined by auction
- Available quota for new vehicles depends on the targeted growth rate in vehicle population
- Growth rate target was 3% (prior to 2009), 1% (from 2012), 0.5% in Feb 2013 and since Oct. 2017 at zero)





Photos by Manfred Breithaupt and Carlos F. Pardo

Travel Demand Management: A Toolbox





Source: Breithaupt 2007

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Travel Demand Management: A Toolbox

	What?	Example	
Information	Enhance information	signs and data for	
Instruments	on congestion	navigation systems	isen i
	Enhance information on public transport	real time open data	Time Now
	· · · · ·	for buo drivero	UIST
	Driver Training	for bus drivers	
	Public Awareness	on personal benefits	HALL
	Campaigns	of active transport	





Information



The TDM "toolbox"

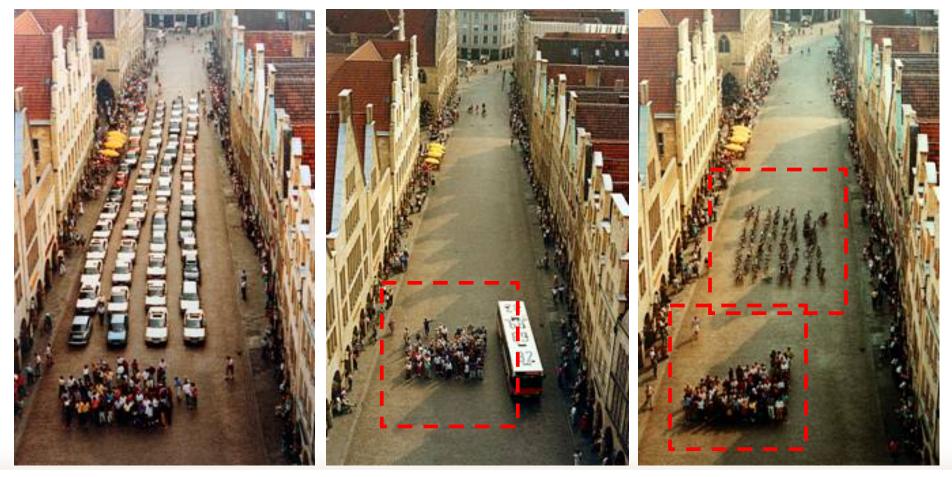
Technology	Promotion of Cleaner Technology	e.g. Green Procurement
	Modern technology for transport systems	ITS, passenger information, etc.



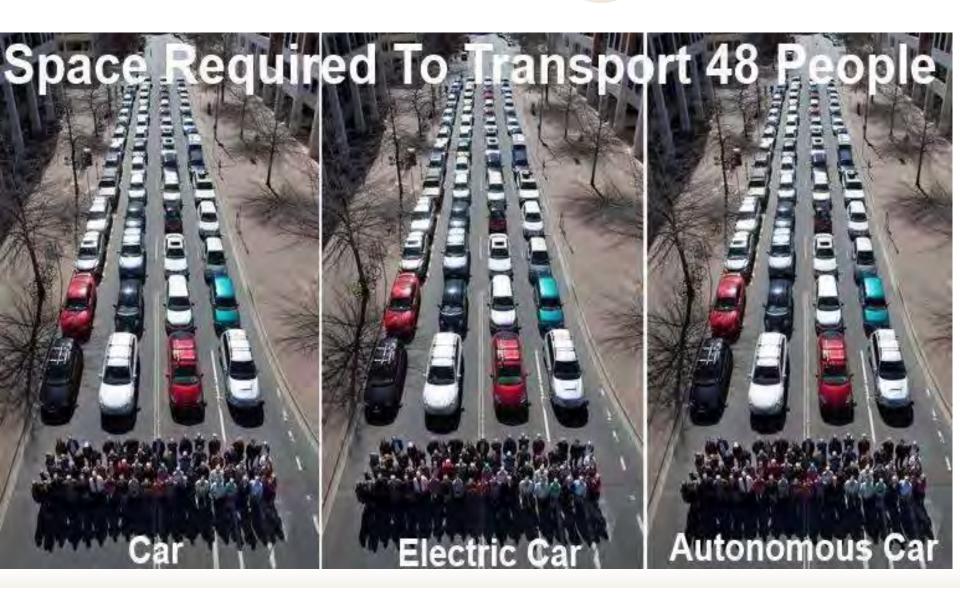
Only to recall.....



Traditional focus was given to road design: More infrastructure for cars, more space for motorized vehicles, unsustainable focus: Question is, how to use limited road space best



Source: City of Münster



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The TDM "toolbox"

Economic	Road Pricing	e.g. during peak hours	
Instruments	Tax Incentives	e.g. for cleaner vehicles	
	Parking Pricing	Off- and on-street parking	
COUPON PARKING Some right 10.30PM - 7.00AM S2:00 per hight 10.30PM - 7.00AM		People's Republic of China 104111 9118 82 108 Nepal Buttan 104111 104111 104111 105152 100100 130400 130400 13	

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The financing challenge



Photos by Manfred Breithaupt, Santhosh Kodulka, Carlos F. Pardo, Santhosh Kodukula, Ko Sakamoto, Soul Development Institut

Gap between local needs and the available financial resources



Photo by Manfred Breithaupt, Transmilenio



The real costs of transport – who is paying what?

- Time costs
- Vehicle and vehicle operating costs
- Public transport fares
- Private accident costs

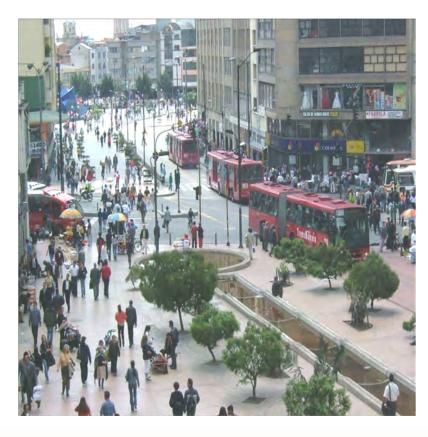
Paid by transport users

Infrastructure

- Accidents health treatment, loss of family income, grief and suffer
- Air pollution, noise, vibration and associated health costs
- Climate Change
- Congestion & urban space consumption

Paid to a large extent by the society through general taxes

Financial Instruments can be integral part of TDM and...



are vital to create high performance, cost-effective transportation systems

recognize that travel demand is not given, but is a function of transportation policies, pricing, investments and choices

They aim at

- creating more revenues to set up a sustainable urban transport system
 - Reduce car usage in city centers and shift demand to SUT modes

	e of incentive or incentive	Possible Economic Instruments	Selected Economic Measure(s)
•	Discourage motorized vehicle ownership	 Tax/charge on vehicle purchase/ownership/scrappage 	 Selected Economic Measure(s) Annual vehicle tax Registration tax/charge (Re)sales tax/charge Scrappage tax/charge
		Restricting the number of vehicles and/or new registrations	 Auction schemes competitive bidding for new licenses Licensing car ownership
•	Discourage motorized vehicle	Tax/charge on vehicle use	Fuel taxPay-at-the-pump (sur)charges
•	use Encourage switch to public or non- motorized transport	 Tax/charge on road and/or infrastructure use Restricting access to urban centers or special areas 	 Parking fees City tolls Road pricing Bridge tolls Cordon pricing Congestion pricing
		 Subsidies for public transport and/or multimodal transport (modal subsidies) 	 Subsidized public transport fees Subsidies for public transport networks and operation Tax-deductible public transport expenses P%R schemes
•	Encourage lower emission technology use and innovation	 Taxes/charges on vehicle purchase/ownership/scrappage, Taxes/charges on vehicle use, Taxes/charges on road and/or infrastructure use 	 Tax differentiations based on emissions Carbon/energy taxes Emission fees Emission-based surcharges Subsidies, tax rebates for low emission vehicles/technologies

LOCAL Instruments

- Parking Charges
- License plate auction, vehicle quota
- Road Pricing/Congestion Charging
- Employer contributions
- Environmental Zones and related charging
- Land development / land value taxes
- Public Private Partnerships
- Advertising

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Parking Charges



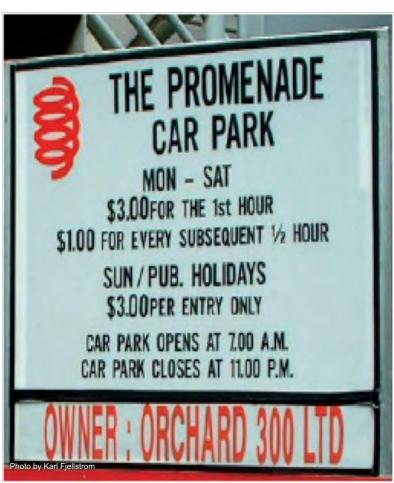
Characteristics:

- Strength in efficiency and equity
- Steady revenue stream
- Fostering of public transport use





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Parking is a key issue in the push-and-pull approach towards better urban transport with fewer cars and more cycling, walking, and transit.

Parking control and pricing is the most commonly applied demand management measure.

Singapore parking prices (Jan. 2002)

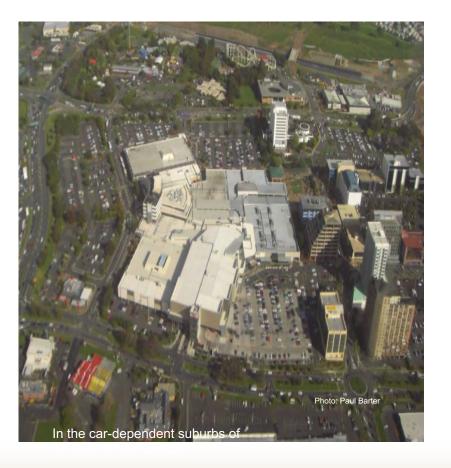


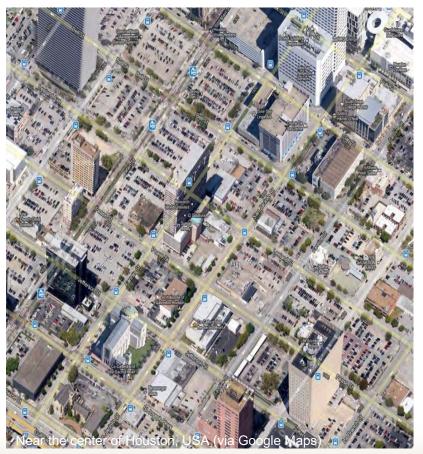
Parking? Why Manage it?

Increasing emissions of green house gases and noise caused by parking-space-search-traffic:

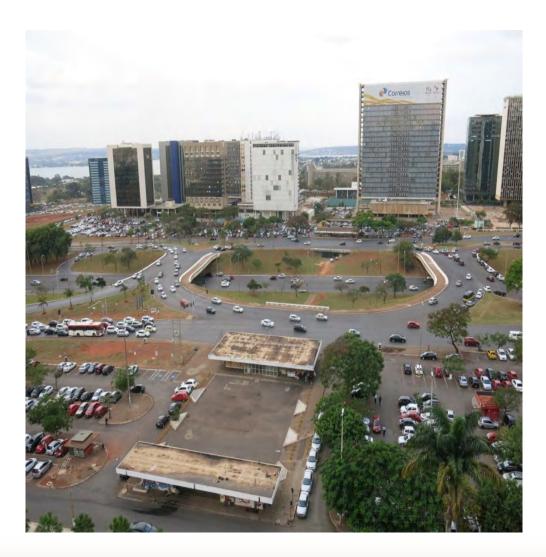
Cruising for curb parking generates about 30% of the traffic in central business districts

Something is wrong with parking











Source: Brasilia, Manfred Breithaupt

Poorly-managed on-street parking harms everyone



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Considerations:

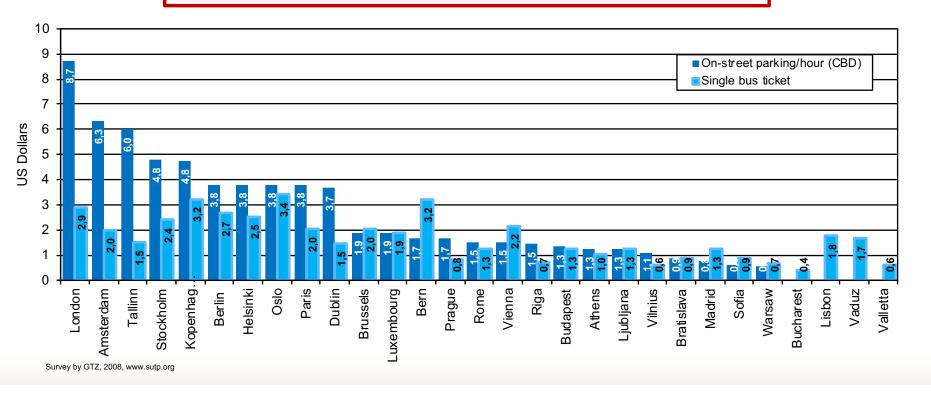
- Off-street parking should be cheaper than on-street parking
- Parking fees should be higher than a single bus fare
- Implementation of workplace parking levies



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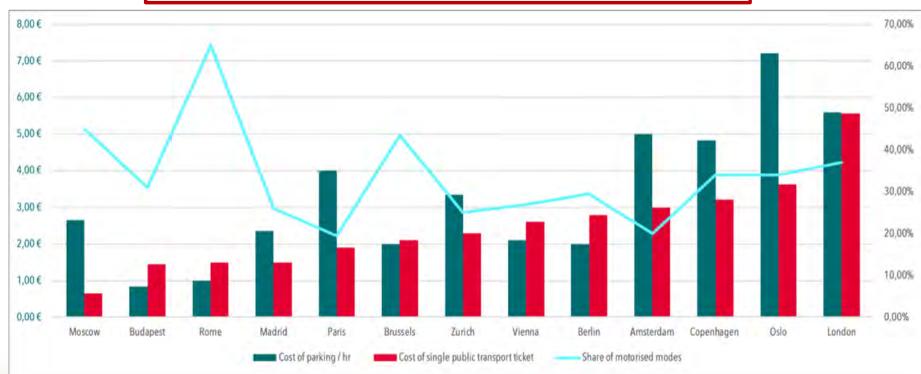
Comparison of parking fees and single bus fares

"Parking fees should be higher than a single bus fare"



Comparison of parking fees and single bus fares

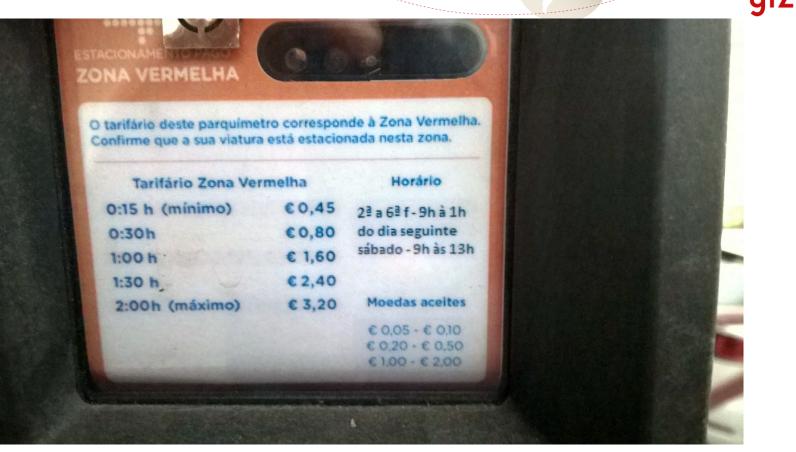
"Parking fees should be higher than a single bus fare"



Source: Kodukula et. al, 2018

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Parking in Lisbon



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The red zone: 1,6 Euro per hour, linear tariff

The yellow zone:1,2 Euro per hour

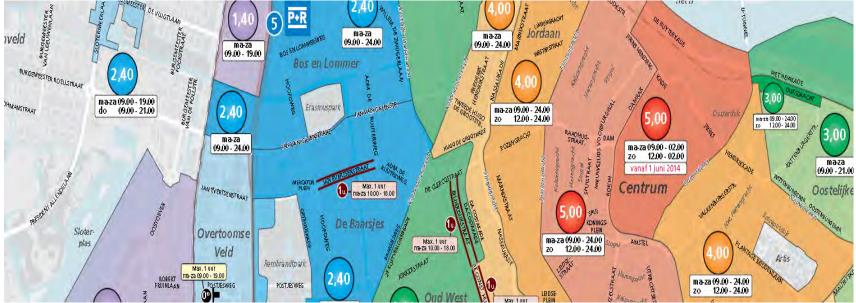
The green zone: 0,8 Euro per hour

Parking prices are supposed to be increased, zones (especially the green zone) be expanded

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Cities with parking prices depending on occupancy

Examples include: Amsterdam, Rotterdam, Berlin, Budapest, Dublin, Taipei, Vancouver, **San Francisco (**real time, demand driven), Auckland, and various local authorities in Sydney and



Example: London's parking

maximums

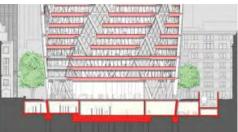
How much parking does London's "Gherkin" building have?

None for private cars! Single basement for essential parking (bicycles, people with disabilities, loading/unloading). This also often the case in Hongkong.

Offices in Canary wharf: MAXIMUM of 1 space per 1100 m² (and zero minimum except spaces for people with disabilities)







Slide by Paul Barter,

Comprehensive Parking Management

- Effectively manage available space in urban areas
- Especially in city centres parking should never be for free!
- Clear rules and communication of parking scheme and alternative travel options as part of urban mobility management



City of Amsterdam earns

150 Mill. € annually through parking fees used for public transport, walking, cycling

Local Instruments



Road Pricing/Congestion Charging

Direct charging for using public road space

Types:

- Cordon pricing
- Time-independent tolling
- Electronic road pricing

Characteristics:

- Directly charges use of scarce public space
- Flexibility
- Leads to reduction of congestion, pollution, noise, traffic accidents
- political acceptability often difficult

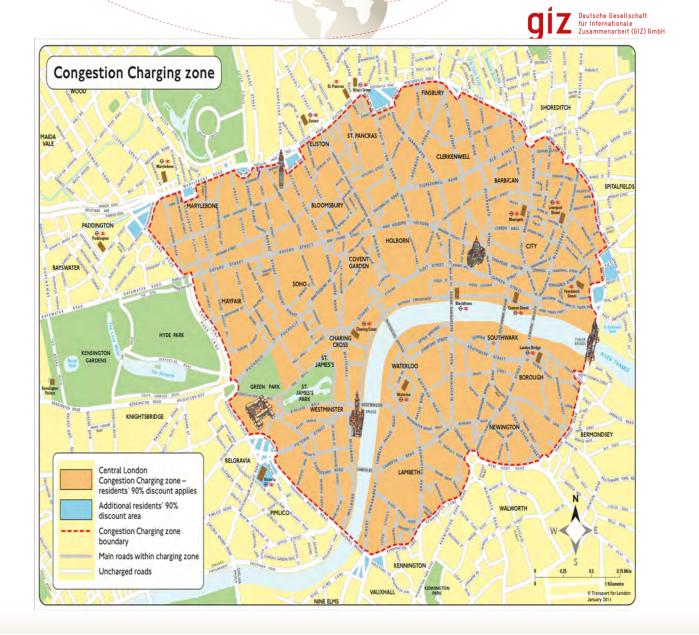
Considerations:

 Revenues should be used for public transport improvements to foster a modal shift and increase of public and political acceptability



Congestion Charge London

The Congestion
Charge is an £11.50 daily
charge for
driving a vehicle
within the
charging
zone between
07:00 and
18:00, Monday
to Friday.





Income from Congestion Charge

c) Congestion charging

	Group and Corporation 2017 £m	Group and Corporation 2016 £m
Income	249.6	258.4
Toll facilities and traffic management	(74.8)	(84.4)
	174.8	174.0
Administration, support services and depreciation	(10.9)	(5.7)
Net income from Congestion Charging	163.9	168.3

The net revenues from the Congestion Charge are spent on improving transport in line with the Mayor's Transport Strategy.

http://content.tfl.gov.uk/tfl-annual-report-and-statement-of-accounts-2016-17.pdf

Case Study: Particulate matter emission Emission zones in Germany

- An emission zone:
 - is an area from which highly polluting motor vehicles are banned
 - these will be excluded from the city centre in three stages
 - to enter the Zone, vehicles must display a permit disc
 ('Vignette')

Image: A state of the state

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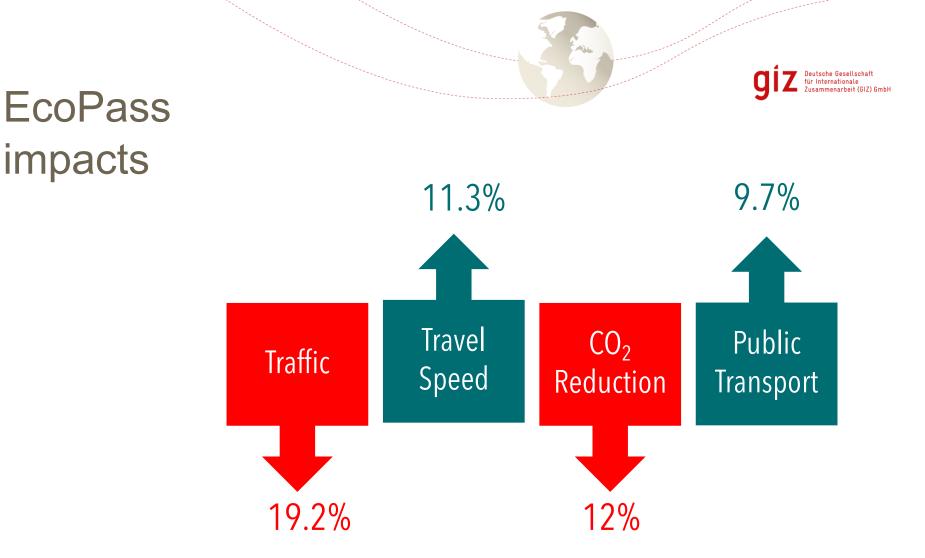
Emission Free Zones – Milan's EcoPass



- It is a scheme of emissions-based
 charges for the entry into Milan's Limited Traffic Zone
 (ZTL), which is controlled by 43 gates
- Cameras record vehicle licence plate numbers and pollution class, and debit the card holder's account
- Operating Hours: Monday Friday 7.30 a.m. to 7.30 p.m.
- Tollage up to EUR 10 (US\$12.52) per day, charges are based on the Euro emissions class of the vehicle, the fuel type, the availability of particulate filters, and the type of transport (personal or goods)
- There is an additional offer of a multiple access card (50 days of access, not consecutive, with a reduced price) and a subscription card for residents of the ZTL

Milan EcoPass Costs

EcoPass Class	Criteria	Charges			
		Daily	Multiple, first 50 days	Multiple, successive 50 days	Annual resident
Class I	Alternative fuel (e.g. LPG, CNG, electric)	Free	Free	Free	Free
Class II	Gasoline cars and trucks, Euro 3 and later; Diesel cars and trucks, Euro 4 and later	Free	Free	Free	Free
Class III	Gasoline cars and trucks, Euro 1,2	€2 (\$2.50)	€50 (\$62.60)	€60 (\$75.12)	€50 (\$62.60)
Class IV	Gasoline cars and trucks, Euro 0; Diesel cars, Euro 1, 2, 3; Diesel trucks, Euro 3; Diesel Bus Euro 4, 5	€5 (\$6.26)	€125 (\$156.50)	€150 (\$187.80)	€125 (\$156.50)
Class V	Diesel cars, Euro 0; Diesel trucks, Euro 0, 1, 2; Diesel Bus, Euro 0, 1, 2, 3	€10 (\$12.52)	€250 (\$313)	€300 (\$375.60)	€250 (\$313)



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Employer Contributions

Financial Support of local public transport by employer's and by businesses

Case Study: Brazilian Vale-Transporte

- In cities employers are required by law to buy and provide public transport tickets
- Thereby the employers can withhold 6% of salaries to cover these costs

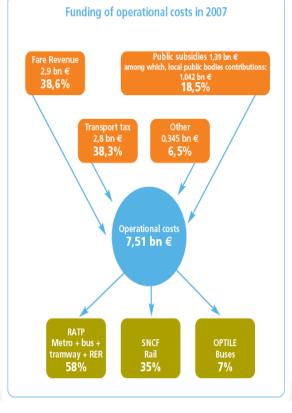


Study: Versement

- The French Versement Transport (VT) is a tax levied on employees' salaries to pay for improvements in public transport in the local area. In return, employees receive subsidies or free travel on public transport
- Organisations with more than 9 employees in a district with more than 10,000 inhabitants are legally required to pay the VT
- The rate currently ranges from 0.55% to 1.72% of the total wages of each eligible company
- Revenues have been used to fund small- and large-scale infrastructure projects across France The VT has played a major part in funding the upgrading and expansion of the Paris Metro



Public Transport in Ile-de-France





Land Development and Land Value Taxation

- Financing mechanism where land owners, directly benefiting from new public infrastructure, have to
- Tax payers are not penalised
- Businesses located near the new infrastructure can increase their trades and profits



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Successful land value capture projects

1. The best-known project that used land value capture mechanisms to pay for itself is the Hong Kong Mass Transit Railway. The railway is now one of the major players in the property market in Hong Kong

2. China, uses the profits from new housing projects along its urban railway lines to pay for the construction costs of new lines

3. Further rail developments in London, transport infrastructure in Danmark, decade long experiences in Japan around PT hubs and stations, same in Singapore. This trend is gaining speed worldwide.

Example: JR Sapporo Rail Station



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Advertising



- Efficient and highly accepted instrument
- Can be used to bridge shortfalls in financing
- Little benefit towards sustainable transport

Case Study:

Advertising on bus stops in London

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National

National Instruments

- Fuel taxes and surcharges
- Vehicle related taxes and charges, including auctioning quotas

Contraproductive counter measures, such as funding for private transport through cheap loans for buying vehicles, too low fuel taxes or even fuel subsidies, need to be avoided!

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Fuel Taxes and Surcharges

Characteristics:

- Simple, cost-efficient and reliable way of charging
- Most appropriate way to focus on the user-payprinciple
- Political acceptability sometimes problematic

On a global level between 80 to 90% of all revenues derived from the transport sector are being raised from fuel taxes





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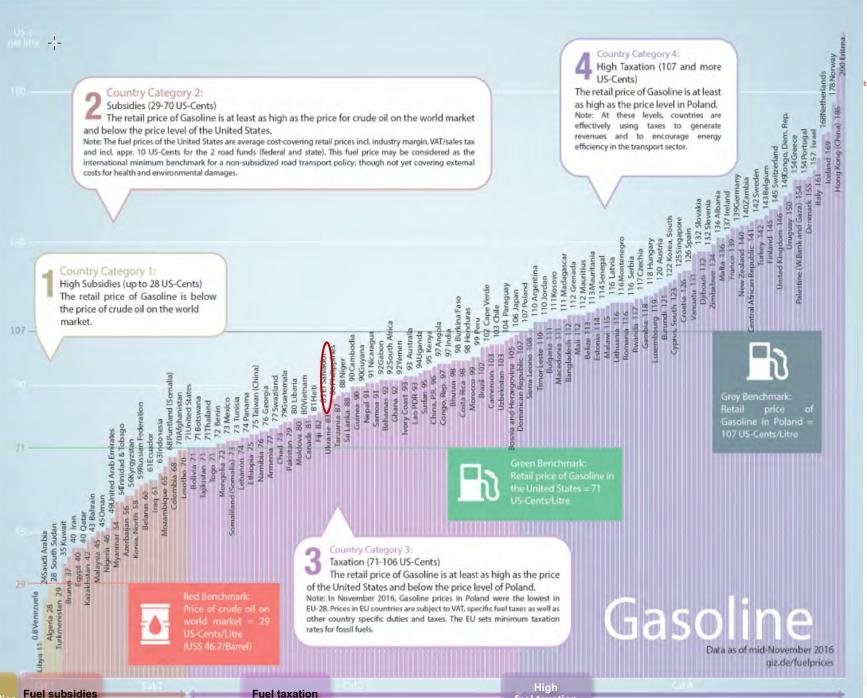
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International Fuel Prices (November 2016)

On behalf of ILS





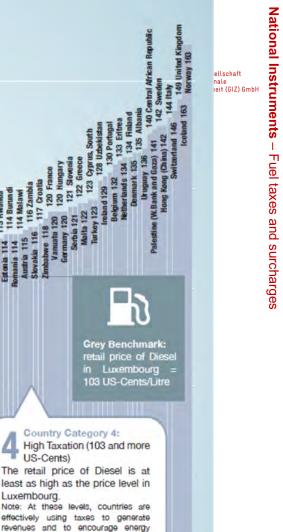
National Instruments Т Fuel taxes and surcharges

High fuel subsidies

fuel taxation

High

fuel subsidies



Note: The fuel prices of the United States are average cost-covering retail prices incl. industry margin, VAT/sales tax and incl. appr. 10 US-Cents for the 2 road funds (federal and state). This fuel price may be considered as the international minimum benchmark for a non-subsidized road transport policy; though not yet covering external costs for health and environmental damages. Country Category 1: High Subsidies (up to 28 Cents) The retail price of Gasoline is below the price of crude oil on the world market. Green Benchmark: retail price of Diesel US-Cents) in the United States = 65 US-Cents/Litre Luxembourg. Country Category 3: Taxation (65-102 US-Cents) efficiency in the transport sector. Retail price of Diesel is at least as high as the price of the United States and below the price level of Luxembourg. Red Benchmark: Note: In November 2016, Diesel prices in Luxembourg Price of crude oil were the lowest in EU-28. Prices in EU countries are on world market = subject to VAT, specific fuel taxes as well as other 29 US-Cents/Litre country specific duties and taxes. The EU sets minimum (US\$ 46.7/Barrel) taxation rates for fossil fuels.

giz.de/fuelprices

Data as of mid-November 2016

Fuel subsidies change rates. Because it was considered the be oo small to be represented praphically.

Country Category 2: Subsidies (29-64 US-Cents)

market and below the price of the United States.

The retail price of Diesel is at least as high as the price for crude oil on the world

High







...Low quality fuels



...Lack of innovation in car industry

_ow or even subsidized fuel prices encourage...



... Urban Sprawl with high travel distances



...Inefficient vehicles



...under-recovering of refineries with fuel shortages



...Excessive car use



...Dense and transit oriented development



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...Walking and use of busses, trams, bicycles



...Innovation in car industry



...Investment in high quality fuels

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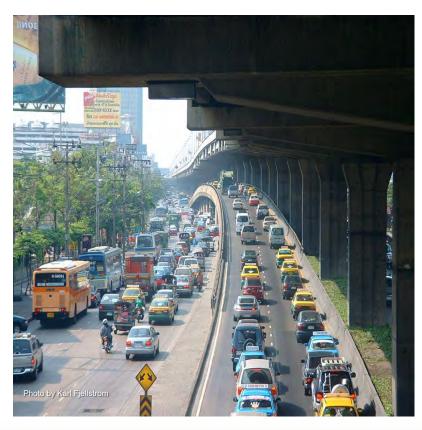


Some fuel taxes and surcharges are local!

Case Study: Colombia URBAN fuel surcharge

- Colombian cities have a 25% surcharge on gasoline sales
- Half of Bogotá's surcharge revenues are for Bogotá's TransMilenio System
- Private vehicle owners finance one third of mass transport system

Tax or charge on car purchase and/or ownership (Vehicle taxes)



Characteristics:

 Taxes are flexible, can be varied depending on engine size, carbon emissions, environmental standards, weight or number of axles

Taxes are able to reflect externalities

- Generally surprisingly high political acceptability (up to a point)
- Usually set nationally

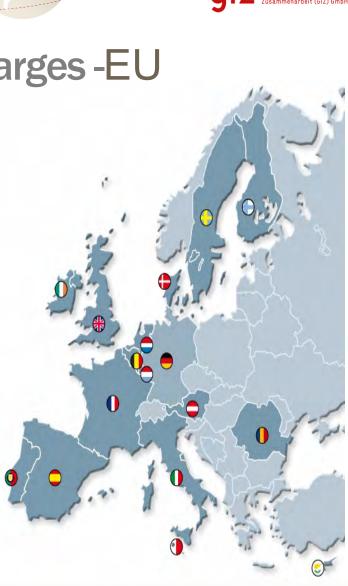


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Vehicle-Related Taxes and Charges -EU Countries

- 20 out of the EU's 27 member states apply CO₂ – based car taxation
- 15 countries also offer cash incentives for buying electric vehicles









Case Study France

Environmentallyoriented bonus-malus system for new cars

Vehicle Emittan ce	< 20g CO ₂ /km	21-60g CO ₂ /km	61-126g CO ₂ /km	127- 190g CO ₂ /km	> 191g CO ₂ /km
Bonus	Max. €6.300	Max. €4.000	-	-	-
Malus	v.ecartegrise.fr/prix-carte-gri	e/taxes/ecotaxe-bonus-maiu	s-ecologique.html	€50 - ca. €10.000	€10.000



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From theory to practice: Examples of TDM measures applied



Promoting cycling: Paris





Improving Public Transport System



Integration

Need

 connect easily between different public transport vehicles and between modes

Benefits:

- short waiting times
- reduced travel time
- greater flexibility and accessibility
- easier trip planning for passengers
- expands freedom and range of destinations offered by public transport





Promoting Public Space



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Main Components of Sustainable Transport

- Public Transport with priority over all other modes on the road
- Non-motorised transport
- Creating/conserving public space
- PT Integration
- TDM measures



Do you see these factors here?



International Experiences: Summary

Benefits of TDM approaches

- Often achievable at low cost
- High impact: reduction of pollution and travel times, accidents; less environmental costs
- More compact cities, socially integrated
- Development of local commerce and industry







Vienna



Amsterdam



Conclusion

- ✓ Extensive toolbox available
- ✓ TDM with high impact...
 - reduction of pollution, travel times and accidents
- ✓ …often achievable at low cost



Source: Carlos Pardo



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It's where the rich use public transportation." - Enrique Peñalosa



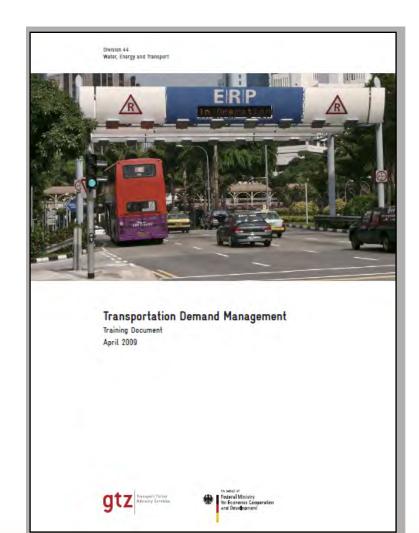


Further reading

"Transportation Demand Management"

118 pages, full colour document, in many languages

Free download on <u>www.sutp.org</u>





Financing Sustainable Urban Transport



You can download the module from www.sutp.org





Urban Mobility Plans: National Approaches and Local Practice Technical Document # 13

- In cooperation with



 Available at <u>www.sutp.org</u> in English, Portuguese , Indonesian and Spanish language



Urban Mobility Plans National Approaches and Local Practice Moving Towards Strategic, Sustainable and Inclusive Urban Transport Planning Sustainable Urban Transport Technical Document #13

Published by OIZ Detailed Income





Share of all kilometres travelled by: WALKING + CYCLING + PUBLIC TRANSPORT

Paris	87	%
Barcelona	83	%
Amsterdam	79	%
Helsinki	75	%
Stockholm	75	%
Madrid	74	%
Copenhagen	72	%

Vienna	71	%
Valencia	67	%
Berlin	60	%
Seville	60	%
Turin	59	%
Stuttgart	49	%

eople first.....

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ENTRADA





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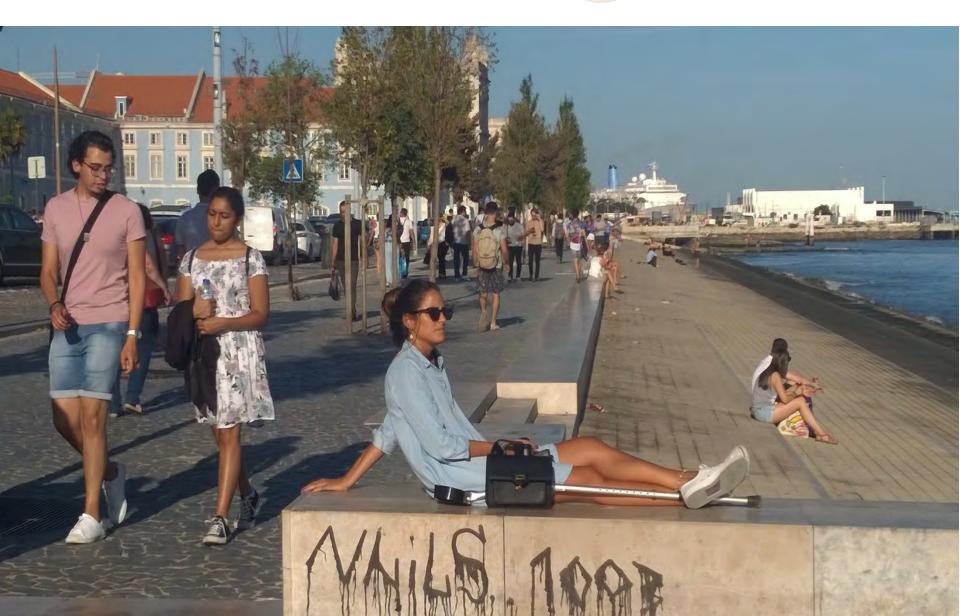


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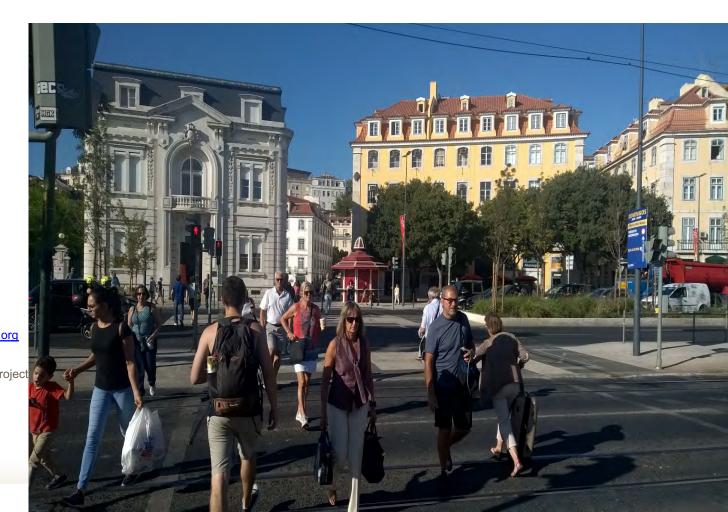


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www.sutp.org; www.capsut.org



sustainableurbantransportproject



Let s see how PT is subsidizes in other Cities



- Hongkong: cost covering PT system as a whole
- Singapore: at least all the operational costs are covered
- Frankfurt: covers operations costs of bus services (overall cost covering around 65-70%), after they were completely tendered out (as I see from the figures of AML bus services here also cover their operational costs, not rail operations, not ferry and not Metro Lisboa)
- BRT systems, with high occupancy rates can and do cover costs since they achieve higher average speeds, higher daily mileage and hence much greater passenger loads and revenues
- Tendering out of PT services also leads in general to lower requirements for subsidies

Farebox recovery ratio of some cities





